



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: IV.

MEETING DATE: November 3, 2022
SUBJECT: 2023-24 Capital Projects Recommendations
ITEM TYPE: Action
ACTION RECOMMENDATION: Approval

BACKGROUND

Capital projects are broadly categorized according to project scope and funding source. State appropriations fund capital outlay projects, which consist of new construction or major renovation of existing facilities, as well as capital maintenance projects, which repair and replace systems and structures on existing facilities. The third type of capital project, referred to as a disclosed project, is distinguished by its funding source, which does not include state funding. These projects may be funded by gift funds, institutional funds, grants, or from various auxiliary functions, such as residence halls, parking, and athletics. Since a disclosed project is funded without state appropriations, an institution signals its intent to initiate the project and seek approval from the State Building Commission.

RECOMMENDATION SUMMARY

Capital Outlay

The capital outlay recommendation for 2023-24 state appropriation totals \$551.3 million. The average cost of the projects is \$50.1 million per project. As detailed in Attachment I, this request includes 3 projects for the Tennessee Board of Regents (TBR), totaling \$127.4 million (23.1% of the total appropriation), 5 projects for the Locally Governed Institutions (LGIs), totaling \$217.6 million (39.5% of total), and 3 projects for University of Tennessee (UT), totaling \$206.2 million (37.4% of total). These projects were identified and prioritized using the selection criteria endorsed by the Commission at the May 2017 quarterly meeting. Two of the projects (APSU Health Profession Building and MTSU Applied Engineering Building) were previously evaluated and funded in FY2021-22 and are recommended for increases in funding due to high rates of inflation. The additional funding is required to complete the originally submitted project scope.

The capital outlay process for all outlay project types is focused on the Drive to 55 and ensures that projects are consistent with state and institutional goals. Projects were evaluated on their relationship to state goals and degree production, congruence with an approved Master Plan, space guidelines and facility assessments, program and business plan, and match requirements.

This year a total of \$5.99 million is recommended for planned demolitions by UT, ETSU, and UoM, shown in Attachment IV. Demolition projects do not qualify for maintenance funding, and institutions are encouraged to plan demolitions of buildings that are beyond their useful life to improve space efficiencies and reduce overhead.

Capital Maintenance

The 2023-24 recommendation for capital maintenance is \$369.9 million for 144 projects. As shown in Attachments V, VI, and VII, this includes 59 projects for TBR, totaling \$56.7 million (15.3% of the total), 42 projects for the LGIs, totaling \$93.1 million (25.2% of total), and 27 projects for the UT system, totaling \$88.6 million (24% of total). The capital maintenance recommendation places an emphasis on TCAT capital maintenance projects; with a request of \$28 million it is itemized separately and expanded to include all TCAT outyear maintenance projects. This total capital maintenance request will allow each system to limit increases in deferred maintenance.

Two special initiative requests for Americans with Disabilities Act (ADA) and for Safety and Security are included in the Capital Maintenance recommendations. The Safety and Security allocations totaling \$25 million (6.8% of total) will include improvements to door hardware, cameras, fencing, and lighting. A request of \$106.5 million (28.8% of total) will substantially complete ADA program accessibility improvements for all institutions. Although all institutions have made enormous strides towards the removal of barriers, the majority of existing Educational and General (E&G) higher education buildings (67%) were constructed prior to the passage of ADA in 1990. The work will include all types of path-of-travel accommodations from the campus site locations and parking, to ramps and building entrances, classroom and lab accommodations, restrooms, elevators, drinking fountains, and signage.

Tennessee has consistently provided funding for maintenance projects across higher education. Over the last five fiscal years, capital maintenance funding has averaged \$101.1 million per year.

Disclosure of Revenue-Funded Projects

Disclosed projects are funded through institutional funds, the Tennessee State School Bond Authority (TSSBA), auxiliary funds, or sources other than state appropriations. For 2023-24, TBR, the LGIs, and UT are disclosing 40 revenue and TSSBA-funded projects totaling \$985.7 million. As detailed in Attachments IX and X, the disclosure sources include \$514.8 million of TSSBA funded projects (housing, athletics, parking, short-term financing), \$338.5 million of gift funds, \$35.9 of grants, \$29.7 of auxiliary funds, and \$66.8 of non-auxiliary institutional funds.

Capital Projects Recommendation ATTACHMENT I

THEC 2023-24 Capital Projects Recommendation Summary

2023-24 Capital Outlay

THEC Priority	Outlay Projects	2023-24 Capital Outlay		2023-24 Project Cost	Total Match Percent	Previous Match Funds	2023-24 Match Funds	2023-24 State Appropriation Request ¹
		Total Project Cost	Previous Project Cost					
1	ETSU Brown Hall Renovation Phase 2	\$ 93,600,000	\$ 47,700,000	\$ 45,900,000	4%	\$ 1,908,000	\$ 1,836,000	\$ 44,064,000
2	UTC Fletcher Hall Addition and Renovation	\$ 87,680,000	\$ -	\$ 87,680,000	34%	\$ -	\$ 30,000,000	\$ 57,680,000
3	TTU Academic Classroom Building	\$ 66,500,000	\$ -	\$ 66,500,000	8%	\$ -	\$ 5,320,000	\$ 61,180,000
4	UoM Research Modernization	\$ 65,000,000	\$ -	\$ 65,000,000	4%	\$ -	\$ 2,600,000	\$ 62,400,000
5	UTK Chemistry Building	\$ 150,500,000	\$ -	\$ 150,500,000	17%	\$ -	\$ 25,585,000	\$ 124,915,000
6	UTHSC Gross Anatomy Lab Renovation	\$ 24,130,000	\$ -	\$ 24,130,000	2%	\$ -	\$ 482,600	\$ 23,647,400
7	JSCC Jackson Regional Workforce Training Center	\$ 34,600,000	\$ -	\$ 34,600,000	4%	\$ -	\$ 1,384,000	\$ 33,216,000
8	TCAT Paris Henry County Higher Education Center	\$ 58,000,000	\$ -	\$ 58,000,000	0%	\$ -	\$ -	\$ 58,000,000
9	NeSCC/TCAT Elizabethton Carter County Higher Education Center	\$ 40,000,000	\$ -	\$ 40,000,000	9%	\$ -	\$ 3,780,000	\$ 36,220,000
*	APSU APSU Health Profession Building - Inflation Increase	\$ 103,887,500	\$ 71,887,500	\$ 32,000,000	6%	\$ 5,820,000	\$ 371,695	\$ 31,628,305
*	MTSU MTSU Applied Engineering Building - Inflation Increase	\$ 74,800,000	\$ 54,900,000	\$ 19,900,000	8%	\$ 4,392,000	\$ 1,592,000	\$ 18,308,000
TBR Total		\$ 132,600,000	\$ -	\$ 132,600,000	4%	\$ -	\$ 5,164,000	\$ 127,436,000
LGI Total		\$ 403,787,500	\$ 174,487,500	\$ 229,300,000	6%	\$ 12,120,000	\$ 11,719,695	\$ 217,580,305
UT Total		\$ 262,310,000	\$ -	\$ 262,310,000	21%	\$ -	\$ 56,067,600	\$ 206,242,400

2023-24 Capital Maintenance

	Total	Total Projects	State Funds Request
TBR Total: TCATs	\$ 26,971,000	28	\$ 26,971,000
TBR Total: Community Colleges	\$ 29,728,000	31	\$ 29,728,000
LGI Total	\$ 93,081,000	42	\$ 93,081,000
UT Total	\$ 88,640,000	27	\$ 88,640,000
Statewide ADA Campus Request	\$ 106,470,000	8	\$ 106,470,000
Statewide Safety and Security Campus Request	\$ 25,000,000	8	\$ 25,000,000

2023-24 Overall Capital Projects

	Total	Total Projects	Total 2023-24 Match Funds	State Appropriation Request ¹
Total Capital Outlay Request	\$ 798,697,500	11	\$ 72,951,295	\$ 551,258,705
Total Capital Demolition	\$ 5,990,000	17	NA	\$ 5,990,000
Total Capital Maintenance Request	\$ 369,890,000	144	NA	\$ 369,890,000
Total Capital Investment	\$ 1,174,577,500	172	\$ 72,951,295	\$ 927,138,705

* Capital Outlay request for inflation

1 - Reflects current year total state appropriation request not including other funding sources

Capital Projects Recommendation
ATTACHMENT II
2023-24 THEC Capital Outlay Projects Recommendation
2023-24 Capital Outlay

THEC Priority	Institution	Project Name	A	B	C	D	E	F	G	H	I
			A=B+C			D=F+G	E = D / A				I = C - (G+H)
			Total Project Cost	Previous Years Project Cost	2023-24 Project Cost	Total Match Funds	Total Match Percent	Previous Match Funds	2023-24 Match Funds	Other Institutional Funds	2023-24 State Appropriation Request ¹
1	ETSU	Brown Hall Renovation Phase 2	\$ 93,600,000	\$ 47,700,000	\$ 45,900,000	\$ 3,744,000	4%	\$ 1,908,000	\$ 1,836,000	\$ -	\$ 44,064,000
2	UTC	Fletcher Hall Addition and Renovation	\$ 87,680,000	\$ -	\$ 87,680,000	\$ 30,000,000	34%		\$ 30,000,000	\$ -	\$ 57,680,000
3	TTU	Academic Classroom Building	\$ 66,500,000	\$ -	\$ 66,500,000	\$ 5,320,000	8%		\$ 5,320,000	\$ -	\$ 61,180,000
4	UoM	Research Modernization	\$ 65,000,000	\$ -	\$ 65,000,000	\$ 2,600,000	4%		\$ 2,600,000	\$ -	\$ 62,400,000
5	UTK	Chemistry Building	\$ 150,500,000	\$ -	\$ 150,500,000	\$ 25,585,000	17%		\$ 25,585,000	\$ -	\$ 124,915,000
6	UTHSC	Gross Anatomy Lab Renovation	\$ 24,130,000	\$ -	\$ 24,130,000	\$ 482,600	2%		\$ 482,600	\$ -	\$ 23,647,400
7	JSCC	Jackson Regional Workforce Training Center	\$ 34,600,000	\$ -	\$ 34,600,000	\$ 1,384,000	4%		\$ 1,384,000	\$ -	\$ 33,216,000
8	TCAT Paris	Henry County Higher Education Center	\$ 58,000,000	\$ -	\$ 58,000,000		0%		\$ -	\$ -	\$ 58,000,000
9	NeSCC/TCAT Elizabethton	Carter County Higher Education Center	\$ 40,000,000	\$ -	\$ 40,000,000	\$ 3,780,000	9%		\$ 3,780,000	\$ -	\$ 36,220,000
*	APSU	APSU Health Profession Building - Inflation Increase	\$ 103,887,500	\$ 71,887,500	\$ 32,000,000	\$ 6,191,695	6%	\$ 5,820,000	\$ 371,695	\$ -	\$ 31,628,305
*	MTSU	MTSU Applied Engineering Building - Inflation Increase	\$ 74,800,000	\$ 54,900,000	\$ 19,900,000	\$ 5,984,000	8%	\$ 4,392,000	\$ 1,592,000	\$ -	\$ 18,308,000
2023-24 TBR Total			\$ 132,600,000	\$ -	\$ 132,600,000	\$ 5,164,000	4%	\$ -	\$ 5,164,000	\$ -	\$ 127,436,000
2023-24 LGI Total			\$ 403,787,500	\$ 174,487,500	\$ 229,300,000	\$ 23,839,695	6%	\$ 12,120,000	\$ 11,719,695	\$ -	\$ 217,580,305
2023-24 UT Total			\$ 262,310,000	\$ -	\$ 262,310,000	\$ 56,067,600	21%	\$ -	\$ 56,067,600	\$ -	\$ 206,242,400
2023-24 THEC Cap Outlay General Priorities Recommendation			\$ 798,697,500	\$ 174,487,500	\$ 624,210,000	\$ 85,071,295	11%	\$ 12,120,000	\$ 72,951,295	\$ -	\$ 551,258,705

* Capital Outlay request for inflation

1 - Reflects current year total state appropriation request not including other funding sources

Capital Projects Recommendation
ATTACHMENT III
THEC 2023-24 Capital Outlay Projects Descriptions

2023-24 Capital Outlay

THEC Priority	Governing Board	Institution	Project Name	Total Project Cost	2023-24 State Request	Project Description
1	ETSU	ETSU	Brown Hall Renovation Phase 2	\$93,600,000	\$ 44,064,000	This request is Phase II of the Brown Hall Renovation SBC 369/005-04-2022 for construction of the south side of the building. The proposed work includes the complete renovation of 70,862 GSF to modernize instructional labs and classrooms with technology, address needed code upgrades, and provide accessibility. This proposed Outlay request will focus on Physics and Astronomy and provide combined undergraduate research and teaching spaces for all units including Biology and Chemistry.
2	UT	UTC	Fletcher Hall Addition and Renovation	\$87,680,000	\$ 57,680,000	Renovation and addition to Fletcher Hall to accommodate growth of the Rollins College of Business. Renovation includes building systems, envelope repairs, and a portion of the building interiors. Construction of the addition will include relocation of site utilities and demolition of the Development House. Includes all related work to complete the project.
3	TTU	TTU	Academic Classroom Building	\$66,500,000	\$ 61,180,000	Demolish Matthews, Daniel and Crawford Halls. Construct a new building that will provide classrooms, faculty offices and support spaces for the Colleges of Education and Arts & Sciences. The project will provide additional flexible academic space to address campus-wide space shortages for classrooms and faculty offices. Provide administrative offices for Communications & Marketing and Research & Development
4	UoM	UoM	Research Modernization	\$65,000,000	\$ 62,400,000	This project will modernize space in 15 buildings to support research. Work includes lab renovations, infrastructure improvements and all associated work
5	UT	UTK	Chemistry Building	\$150,500,000	\$ 124,915,000	Construction of a new Chemistry Building, including the demolition of the Panhellenic Building and Buehler Hall and all related work to complete the project.
6	UT	UTHSC	Gross Anatomy Lab Renovation	\$24,130,000	\$ 23,647,400	Renovation of the General Education Building to provide space for the Gross Anatomy Lab including all related work to complete the project.
7	TBR	JSCC	Jackson Regional Workforce Training Center	\$34,600,000	\$ 33,216,000	Design and construct a new workforce development facility on campus to include a mix of classrooms, instructional labs, and high-bay training space. This facility will provide instructional space, focused on both credit and non-credit training for the local workforce. This also includes expanding parking areas to support the facility.
8	TBR	TCAT Paris	Henry County Higher Education Center	\$58,000,000	\$ 58,000,000	The current TCAT Paris campus is owned by the county and the lease is up. County wants their building back for secondary educational purposes and administrative offices. Relocate current campus to allow for new programs and develop a more efficient facility to provide existing programs much needed space to train students. New site will allow for expansion for future programs. The new campus will enhance partnerships with industries and b
9	TBR	NeSCC/TCAT Elizabethton	Carter County Higher Education Center	\$40,000,000	\$ 36,220,000	Establish a new campus in Carter County. Renovate portions of existing buildings and construct new space to accommodate programs for TCAT Elizabethton and Northeast State. Work will include renovation and interior reconfiguration of buildings, new construction and site work.
*	APSU	APSU	APSU Health Profession Building - Inflation Increase	\$103,887,500	\$ 31,628,305	Construction of a new health professions building and renovations of McCord, Dunn Center, and Sundquist Buildings for the creation of classrooms and research labs.
*	MTSU	MTSU	MTSU Applied Engineering Building - Inflation Increase	\$74,800,000	\$ 18,308,000	Design and construction of a new center for the Applied Engineering disciplines and the demolition of Voorhies Engineering technology building. Additional funds are requested due to high levels of construction and equipment cost escalation occurring since the budget request in July 2020.

* - Capital Outlay request for inflation

Capital Projects Recommendation

ATTACHMENT IV

THEC 2023-24 Capital Improvements Request - Demolition Projects

Institution	Building Name	Building Address	Project Total
ETSU	Power House Chimney and Support Structure	1165 John Robert Bell Drive, Johnson City	\$ 230,000
UoM	Millington Base	Millington Cruse Hall, Millington	\$ 110,000
UoM	Building 34	977 West MSU	\$ 180,000
UoM	Building 45	4072 South MSU	\$ 230,000
UoM	Building 46	4085 South MSU	\$ 230,000
UoM	Building 47	4097 South MSU	\$ 135,000
UoM	Building 48	4111 South MSU	\$ 135,000
UoM	Old Fire House 55	1034 East Park Loop	\$ 35,000
UoM	438 South Highland	438 South Highland, Memphis	\$ 20,000
UoM	3533 Watauga	3533 Watauga, Memphis	\$ 25,000
UoM	3610 Watauga	3610 Watauga, Memphis	\$ 15,000
UoM	3611 Norriswood	3611 Norriswood, Memphis	\$ 20,000
UoM	3619 Watauga	3619 Watauga, Memphis	\$ 15,000
UTC	Doctors Building	744 McCallie Ave, Chattanooga	\$ 1,530,000
UTK	Concord Hotel Building	555 Concord Street, Knoxville	\$ 530,000
UTSI	Water Treatment Plant	B H Goethert Parkway, Tullahoma	\$ 1,550,000
UTM	Grove Apartments	400 University St, Martin	\$ 1,000,000
Total Demolition Projects			\$5,990,000

Capital Projects Recommendation ATTACHMENT V 2023-24 THEC Capital Maintenance¹

Special Initiative: ADA Funding

Governing Board	State Request
APSU	\$ 3,300,000
ETSU	\$ 7,390,000
MTSU	\$ 7,670,000
TSU	\$ 5,000,000
TTU	\$ 15,650,000
UoM	\$ 7,406,000
TBR	\$ 35,750,000
UT	\$ 24,304,000
2023-24 Total	\$ 106,470,000

Special Initiative: Safety and Security

Governing Board	State Request
APSU	\$ 900,000
ETSU	\$ 1,920,000
MTSU	\$ 2,130,000
TSU	\$ 1,100,000
TTU	\$ 1,240,000
UoM	\$ 2,760,000
TBR	\$ 4,100,000
UT	\$ 10,850,000
2023-24 Total	\$ 25,000,000

General Capital Maintenance

Governing Board Share ²		State Request
APSU	3.23%	\$ 7,698,000
ETSU	6.74%	\$ 16,070,000
MTSU	6.63%	\$ 15,800,000
TSU	4.51%	\$ 10,760,000
TTU	6.73%	\$ 16,055,000
UoM	11.20%	\$ 26,698,000
TBR CC	12.47%	\$ 29,728,000
TBR TCAT	11.31%	\$ 26,971,000
UT	37.18%	\$ 88,640,000
2023-24 Total	100.00%	\$ 238,420,000

Capital Maintenance Total

Governing Board Share	State Request
ADA Funding	\$ 106,470,000
Safety and Security	\$ 25,000,000
APSU	\$ 7,698,000
ETSU	\$ 16,070,000
MTSU	\$ 15,800,000
TSU	\$ 10,760,000
TTU	\$ 16,055,000
UoM	\$ 26,698,000
TBR	\$ 56,699,000
UT	\$ 88,640,000
2023-24 Total	\$ 369,890,000

¹ - A detail, prioritized list of all capital maintenance projects for all higher education is on the following pages (attachments VI and VII).

² - Shares for each governing board are determined annually by the Sherman Dergis Formula, an industry-standard facility reinvestment formula. The formula calculates an annual estimate for capital maintenance for each campus using aggregate size, age, and use of facilities. Shares here are determined based on each governing board's formula based on 2022-23 usage.

Capital Projects Recommendation

ATTACHMENT VI

THEC 2023-24 TCAT Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
1	Gen. Maint.	TBR	TCAT Hartsville	Wilson County MEP Updates	\$860,000	\$860,000
2	Gen. Maint.	TBR	TCAT Pulaski	East and West Shop and Breezeway Roof	\$832,000	\$1,692,000
3	Gen. Maint.	TBR	TCAT Livingston	HVAC Replacement	\$425,000	\$2,117,000
4	Gen. Maint.	TBR	TCAT Crump	Plumbing and Life/Safety Updates	\$800,000	\$2,917,000
5	Gen. Maint.	TBR	TCAT Memphis	Building and Elevator Updates Phase 1	\$900,000	\$3,817,000
6	Gen. Maint.	TBR	TCAT Dickson	Pump Station and Sewer Line Replacement	\$1,100,000	\$4,917,000
7	Gen. Maint.	TBR	TCAT Jacksboro	Door and Window Replacements	\$450,000	\$5,367,000
8	Gen. Maint.	TBR	TCAT Oneida	Parking Lot Expansion, Repaving & Lighting	\$525,000	\$5,892,000
9	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 1	\$1,750,000	\$7,642,000
10	Gen. Maint.	TBR	TCAT Livingston	Exterior and Interior Lighting Updates	\$325,000	\$7,967,000
11	Gen. Maint.	TBR	TCAT Newbern	Maintenance Repairs	\$660,000	\$8,627,000
12	Gen. Maint.	TBR	TCAT Ripley	Maintenance Repairs	\$775,000	\$9,402,000
13	Gen. Maint.	TBR	TCAT Covington	Maintenance Repairs	\$800,000	\$10,202,000
14	Gen. Maint.	TBR	TCAT Morristown	Building 102 Updates Phase 1	\$1,200,000	\$11,402,000
15	Gen. Maint.	TBR	TCAT Murfreesboro	HVAC and Security System Updates	\$875,000	\$12,277,000
16	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 2	\$2,625,000	\$14,902,000
17	Gen. Maint.	TBR	TCAT Memphis	Building and Elevator Updates Phase 2	\$887,000	\$15,789,000
18	Gen. Maint.	TBR	TCAT Hartsville	Maintenance Repairs	\$310,000	\$16,099,000
19	Gen. Maint.	TBR	TCAT Pulaski	Lighting, HVAC, and Plumbing Updates	\$845,000	\$16,944,000
20	Gen. Maint.	TBR	TCAT Livingston	Comprehensive Building Plumbing Corrections	\$835,000	\$17,779,000
21	Gen. Maint.	TBR	TCAT Crump	Fire and Security Installation	\$345,000	\$18,124,000
22	Gen. Maint.	TBR	TCAT Morristown	Building 102 Updates Phase 2	\$1,373,000	\$19,497,000
23	Gen. Maint.	TBR	TCAT Livingston	Exterior Door and Window Replacements	\$425,000	\$19,922,000
24	Gen. Maint.	TBR	TCAT Livingston	Parking Lot and Drainage Improvements	\$512,000	\$20,434,000
25	Gen. Maint.	TBR	TCAT Pulaski	Exterior Door Replacements	\$125,000	\$20,559,000
26	Gen. Maint.	TBR	TCAT Livingston	Storm Water Drainage Updates	\$325,000	\$20,884,000
27	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 3	\$5,750,000	\$26,634,000
28	Gen. Maint.	TBR	TCAT Chattanooga	Interior Updates	\$337,000	\$26,971,000

Capital Projects Recommendation ATTACHMENT VII

THEC 2023-24 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
1	Gen. Maint.	ETSU	ETSU	Multiple Buildings Roof Replacements Phase I	\$650,000	\$650,000
2	Gen. Maint.	TSU	TSU	Electrical Upgrades Phase 4	\$4,230,000	\$4,880,000
3	Gen. Maint.	TTU	TTU	Roaden University Center HVAC Upgrades	\$1,150,000	\$6,030,000
4	Gen. Maint.	TBR	WSCC	Building System Upgrades	\$1,465,000	\$7,495,000
5	Gen. Maint.	TTU	TTU	Multiple Buildings Elevator Upgrades Phase 1	\$870,000	\$8,365,000
6	Gen. Maint.	UT	UTC	Building Envelope Repairs Phase 1	\$3,650,000	\$12,015,000
7	Gen. Maint.	TTU	TTU	Campus-Wide Building Controls Upgrades Phase 2	\$2,025,000	\$14,040,000
8	Gen. Maint.	TBR	CoSCC	Accessibility and Security Upgrades Phase 2	\$1,370,000	\$15,410,000
9	Gen. Maint.	TBR	PSCC	HVAC and Electrical Updates and Repairs Phase 3a	\$990,000	\$16,400,000
10	Gen. Maint.	UT	UTIA	CVM Building Envelope Repairs	\$3,610,000	\$20,010,000
11	Gen. Maint.	TBR	ChSCC	Central Plant Modernization Phase 1	\$1,075,000	\$21,085,000
12	Gen. Maint.	UT	UTK	Steam Plant Improvements	\$3,600,000	\$24,685,000
13	Gen. Maint.	TBR	STCC	Mechanical Systems and Infrastructure Updates Phase 1	\$1,500,000	\$26,185,000
14	Gen. Maint.	TBR	NaSCC	HVAC and Cooling Tower Repairs Phase 2	\$1,000,000	\$27,185,000
15	Gen. Maint.	TSU	TSU	Multiple Building Roof Replacement Phase 1	\$1,600,000	\$28,785,000
16	Gen. Maint.	APSU	APSU	Building Management System Upgrades	\$1,570,000	\$30,355,000
17	Gen. Maint.	UT	UTM	Elam Center Exterior Wall Repairs	\$4,000,000	\$34,355,000
18	Gen. Maint.	TBR	VSCC	Domestic Water Improvements Phase 1	\$1,250,000	\$35,605,000
19	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 1	\$3,000,000	\$38,605,000
20	Gen. Maint.	UoM	UoM	Multiple Building Elevator and Fire Alarms	\$5,340,000	\$43,945,000
21	Gen. Maint.	ETSU	ETSU	Multiple Buildings Roof Replacements Phase II	\$3,150,000	\$47,095,000
22	Gen. Maint.	TTU	TTU	Derryberry Hall Upgrades Phase 1	\$2,480,000	\$49,575,000
23	Gen. Maint.	UT	UTS	Building Envelope Repair	\$2,000,000	\$51,575,000
24	Gen. Maint.	TBR	RSCC	Multiple Building HVAC Corrections Phase 2	\$1,200,000	\$52,775,000
25	Gen. Maint.	TBR	JSCC	Multiple Building HVAC Updates	\$915,000	\$53,690,000
26	Gen. Maint.	UT	UTK	Second Creek Repair & Storm Sewer Replacement	\$2,880,000	\$56,570,000
27	Gen. Maint.	TBR	MSCC	Backup Power and Utility Upgrades Phase 1	\$1,050,000	\$57,620,000
28	Gen. Maint.	TBR	NeSCC	Maintenance Building Exterior Updates	\$800,000	\$58,420,000
29	Gen. Maint.	UT	UTC	Building Envelope Repairs Phase 2	\$3,700,000	\$62,120,000
30	Gen. Maint.	TBR	DSCC	Campus Paving and Resurfacing	\$1,125,000	\$63,245,000
31	Gen. Maint.	TBR	CISCC	Library Modernization Phase 1	\$1,050,000	\$64,295,000
32	Gen. Maint.	ETSU	ETSU	Safety Lighting and Fire Alarm System Phase I	\$1,600,000	\$65,895,000
33	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 2	\$2,000,000	\$67,895,000
34	Gen. Maint.	TBR	VSCC	CHEC Lab and System Updates	\$950,000	\$68,845,000
35	Gen. Maint.	TBR	JSCC	Multiple Building Reroofing	\$895,000	\$69,740,000
36	Gen. Maint.	UT	UTHSC	GEB Systems Upgrades	\$7,480,000	\$77,220,000
37	Gen. Maint.	TBR	PSCC	HVAC and Electrical Updates and Repairs Phase 3b	\$850,000	\$78,070,000
38	Gen. Maint.	UT	UTM	Building Envelope Repairs	\$1,770,000	\$79,840,000
39	Gen. Maint.	TBR	ChSCC	Central Plant Modernization Phase 2	\$1,075,000	\$80,915,000
40	Gen. Maint.	TBR	NaSCC	Elevator Modernization and Updates	\$300,000	\$81,215,000
41	Gen. Maint.	UoM	UoM	Dunn, Field House HVAC Replacement	\$5,000,000	\$86,215,000
42	Gen. Maint.	TBR	JSCC	Fire Alarm Upgrades	\$495,000	\$86,710,000
43	Gen. Maint.	TTU	TTU	Bryan Fine Arts Auditorium Upgrades	\$2,300,000	\$89,010,000
44	Gen. Maint.	TBR	NeSCC	Chiller Replacement	\$490,000	\$89,500,000
45	Gen. Maint.	TBR	PSCC	Chiller Replacement	\$648,000	\$90,148,000
46	Gen. Maint.	UT	UTK	A&A Windows Replacement & Masonry Repair	\$5,400,000	\$95,548,000
47	Gen. Maint.	TBR	WSCC	Morristown Campus Exterior Upgrades	\$880,000	\$96,428,000
48	Gen. Maint.	APSU	APSU	Dunn Center HVAC & Electrical Upgrades Ph 2	\$2,000,000	\$98,428,000
49	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 3	\$2,000,000	\$100,428,000
50	Gen. Maint.	TSU	TSU	Multiple Building Roof Replacement 2B	\$3,100,000	\$103,528,000
51	Gen. Maint.	TBR	STCC	Building Envelope Repairs	\$1,600,000	\$105,128,000
52	Gen. Maint.	TBR	CoSCC	Several Buildings Exterior Repairs	\$1,200,000	\$106,328,000
53	Gen. Maint.	TTU	TTU	Roof Replacements	\$1,140,000	\$107,468,000

Capital Projects Recommendation ATTACHMENT VII

THEC 2023-24 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
54	Gen. Maint.	TBR	NeSCC	Library Interior Updates	\$425,000	\$107,893,000
55	Gen. Maint.	ETSU	ETSU	Multiple Buildings HVAC Repairs Phase I	\$3,090,000	\$110,983,000
56	Gen. Maint.	TSU	TSU	Multiple Building Steam Systems Upgrades	\$750,000	\$111,733,000
57	Gen. Maint.	TBR	VSCC	Domestic Water Improvements Phase 2	\$1,250,000	\$112,983,000
58	Gen. Maint.	UT	UTIA	Morgan Hall HVAC Improvements	\$8,350,000	\$121,333,000
59	Gen. Maint.	TBR	ChSCC	CBIH Building Envelope Waterproofing	\$450,000	\$121,783,000
60	Gen. Maint.	UoM	UoM	Selected Building Exterior Repairs and Reroofing	\$4,000,000	\$125,783,000
61	Gen. Maint.	TBR	RSCC	Parking Lot/Drainage/Sidewalk Repairs	\$1,350,000	\$127,133,000
62	Gen. Maint.	MTSU	MTSU	Multiple Buildings Roof Repairs and Replacements	\$1,920,000	\$129,053,000
63	Gen. Maint.	UT	UTHSC	Storage Tank Replacement	\$3,750,000	\$132,803,000
64	Gen. Maint.	ETSU	ETSU	ETSU Valleybrook Sewer	\$1,000,000	\$133,803,000
65	Gen. Maint.	TBR	CISCC	Library Modernization Phase 2	\$1,050,000	\$134,853,000
66	Gen. Maint.	UT	UTS	Electrical Systems Upgrade	\$2,000,000	\$136,853,000
67	Gen. Maint.	TBR	VSCC	Roof Replacements Phase 2	\$620,000	\$137,473,000
68	Gen. Maint.	TBR	CISCC	Administration Roof Replacement	\$410,000	\$137,883,000
69	Gen. Maint.	TSU	TSU	Floyd Payne Campus Center and Kean Hall Lighting and Cont	\$1,080,000	\$138,963,000
70	Gen. Maint.	UT	UTC	Building Envelope Repairs Ph III	\$3,650,000	\$142,613,000
71	Gen. Maint.	UT	UTK	Science & Engineering Bldg. Utilities Upgrades	\$3,000,000	\$145,613,000
72	Gen. Maint.	UT	UTM	Mechanical Systems Controls Upgrade	\$1,390,000	\$147,003,000
73	Gen. Maint.	UoM	UoM	Admin / Scates / Hayden Boiler Replace	\$4,000,000	\$151,003,000
74	Gen. Maint.	MTSU	MTSU	Multiple Buildings Structural and Exterior Envelope Repairs	\$2,000,000	\$153,003,000
75	Gen. Maint.	APSU	APSU	Dunn Center HVAC & Electrical Upgrades Ph 3	\$2,000,000	\$155,003,000
76	Gen. Maint.	UT	UTHSC	Roof Replacements	\$3,130,000	\$158,133,000
77	Gen. Maint.	UT	UTK	Stokely Mgt Cntr Elevator Upgrades	\$1,500,000	\$159,633,000
78	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades 1.1	\$3,030,000	\$162,663,000
79	Gen. Maint.	UT	UTC	Building Envelope Repairs Ph IV	\$2,510,000	\$165,173,000
80	Gen. Maint.	ETSU	ETSU	Multiple Buildings Electrical Upgrades Phase I	\$3,080,000	\$168,253,000
81	Gen. Maint.	UT	UTK	Communications Water Intrusion Repairs	\$1,560,000	\$169,813,000
82	Gen. Maint.	UoM	UoM	Lambuth Multiple Building Repairs	\$2,500,000	\$172,313,000
83	Gen. Maint.	MTSU	MTSU	Campus Wide Life Safety Systems Updates	\$1,500,000	\$173,813,000
84	Gen. Maint.	UT	UTM	Multiple Buildings Roof Replacements	\$1,900,000	\$175,713,000
85	Gen. Maint.	UT	UTK	Underground Electrical Distribution Upgrades	\$1,800,000	\$177,513,000
86	Gen. Maint.	UoM	UoM	Electrical Service Replacement	\$2,000,000	\$179,513,000
87	Gen. Maint.	UT	UTHSC	Window & Masonry Repairs	\$5,000,000	\$184,513,000
88	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades 1.2	\$1,940,000	\$186,453,000
89	Gen. Maint.	UT	UTK	Agriculture Campus Water Line Upgrades	\$3,900,000	\$190,353,000
90	Gen. Maint.	ETSU	ETSU	Multiple Buildings Elevator Upgrades Phase 1	\$2,500,000	\$192,853,000
91	Gen. Maint.	MTSU	MTSU	Multiple Buildings Elevator Modernization	\$2,500,000	\$195,353,000
92	Gen. Maint.	UT	UTM	North Plant Chiller Replacement	\$2,500,000	\$197,853,000
93	Gen. Maint.	UT	UTK	HPER Exterior Improvements	\$2,100,000	\$199,953,000
94	Gen. Maint.	MTSU	MTSU	Multiple Buildings Hydronic Systems Renovation	\$480,000	\$200,433,000
95	Gen. Maint.	TTU	TTU	University Services Building Mechanical Upgrades	\$1,120,000	\$201,553,000
96	Gen. Maint.	APSU	APSU	Sundquist Roof Replacement	\$2,128,000	\$203,681,000
97	Gen. Maint.	MTSU	MTSU	Campus Wide Sidewalk Repair and Replacements	\$400,000	\$204,081,000
98	Gen. Maint.	ETSU	ETSU	Code and Accessibility Upgrades	\$ 1,000,000	\$205,081,000
99	Gen. Maint.	UoM	UoM	Park Campus Water / Sewer line Replacement	\$3,858,000	\$208,939,000
100	Gen. Maint.	UT	UTHSC	Facilities Physical Plant Building Upgrades	\$2,510,000	\$211,449,000

Capital Projects Recommendation ATTACHMENT VIII

THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2024-25 through 2027-28

Austin Peay State University		Project Cost
2024-25	MMC Roof Replacement	\$ 2,200,000
2024-25	Boiler Installation Phase 2	\$ 1,500,000
2024-25	Underground Electrical Replacement Ph. 6	\$ 2,100,000
2024-25	Roof Condition Assessment	\$ 250,000
2024-25	Sundquist Exhaust Controls Replacement Ph. 2	\$ 1,278,000
2025-26	Chiller Replacement & Plant Upgrades	\$ 2,550,000
2025-26	Boiler Installation Phase 3	\$ 1,500,000
2025-26	Exterior Masonry Assessment	\$ 250,000
2025-26	Fire Alarm Replacement	\$ 1,500,000
2025-26	Multi-building Reroof	\$ 1,528,000
2026-27	Multi-building Reroof, Ph 2	\$ 2,000,000
2026-27	Multi-building Exterior Repairs	\$ 1,000,000
2026-27	Library HVAC Replacement & Electrical Upgrades	\$ 2,328,000
2026-27	Boiler Installation, Ph. 4	\$ 2,000,000
2027-28	Underground Electrical Replacement, Ph. 7	\$ 2,328,000
2027-28	Fire Alarm Replacement	\$ 1,000,000
2027-28	Chiller Replacement & Plant Upgrades	\$ 1,500,000
2027-28	Boiler Installation, Ph 5	\$ 2,500,000
18 Projects		\$ 29,312,000

East Tennessee State University		Project Cost
2024-25	Multiple Buildings Roof Replacements	\$ 3,800,000
2024-25	Safety Lighting and Fire Alarm System Phase II	\$ 1,600,000
2024-25	Multiple Buildings HVAC Repairs Phase II	\$ 3,400,000
2024-25	Multiple Buildings Electrical Upgrades Phase II	\$ 1,400,000
2024-25	Multiple Buildings Elevator Repairs and Upgrades Phase II	\$ 2,501,000
2024-25	Multiple Buildings Controls Repair and Replacement	\$ 3,000,000
2024-25	Code and Accessibility Upgrades	\$ 1,000,000
2024-25	Repair and Replace Campus Water Lines	\$ 1,500,000
2025-26	Multiple Buildings Roof Replacements	\$ 3,900,000
2025-26	Multiple Buildings HVAC Repairs	\$ 3,500,000
2025-26	Multiple Buildings Elevator Repairs and Upgrades	\$ 2,000,000
2025-26	Multiple Buildings Envelope Repairs	\$ 3,000,000
2025-26	Code and Accessibility Upgrades	\$ 1,500,000
2025-26	Repair and Replace Campus Water Lines	\$ 2,000,000
2025-26	Sewer Main Repairs and Line Improvements	\$ 2,000,000
2025-26	Multiple Buildings Electrical Repairs and Upgrades	\$ 1,400,000
2026-27	Multiple Buildings Roof Replacements	\$ 3,900,000
2026-27	Multiple Buildings HVAC Repairs	\$ 3,500,000
2026-27	Multiple Buildings Elevator Repairs and Upgrades	\$ 2,000,000
2026-27	Multiple Buildings Envelope Repairs	\$ 3,000,000
2026-27	Code and Accessibility Upgrades	\$ 1,000,000
2026-27	Repair and Replace Campus Water Lines	\$ 2,000,000
2026-27	Sewer Main Repairs and Line Improvements	\$ 2,000,000
2026-27	Multiple Buildings Electrical Repairs and Upgrades	\$ 1,400,000
2026-27	Steam Line Upgrades	\$ 3,000,000
2027-28	Multiple Buildings Roof Replacements	\$ 3,900,000
2027-28	Multiple Buildings HVAC Repairs	\$ 3,500,000
2027-28	Multiple Buildings Elevator Repairs and Upgrades	\$ 2,000,000
2027-28	Multiple Buildings Envelope Repairs	\$ 3,000,000
2027-28	Code and Accessibility Upgrades	\$ 1,500,000
2027-28	Repair and Replace Campus Water Lines	\$ 2,000,000
2027-28	Sewer Main Repairs and Line Improvements	\$ 2,000,000
2027-28	Multiple Buildings Electrical Repairs and Upgrades	\$ 1,400,000
2027-28	Steam Line Upgrades	\$ 3,000,000
34 Projects		\$ 81,601,000

Middle Tennessee State University		Project Cost
2024-25	Central Plant and Campus Utilities Updates Phase 4	\$ 3,000,000
2024-25	Multiple Buildings Roof Replacements	\$ 2,000,000
2024-25	Multiple Buildings Plumbing & Restroom Upgrades	\$ 3,000,000
2024-25	Campus Wide Access Control and Security Updates	\$ 1,500,000
2024-25	Multiple Buildings Mechanical and Controls Updates	\$ 1,500,000
2025-26	KUC Mechanical and HVAC Upgrades Phase II	\$ 1,500,000
2025-26	Multiple Buildings Elevator Modernization	\$ 1,500,000
2025-26	Multiple Buildings Roof Replacements	\$ 2,000,000
2025-26	Non-commercial Building Updates	\$ 500,000
2025-26	Campus Wide Life Safety Systems Updates	\$ 1,000,000
2025-26	Multiple Buildings Structural and Exterior Envelope Repairs	\$ 2,500,000
2026-27	Multiple Buildings Elevator Modernization	\$ 3,000,000
2026-27	Central Plant and Campus Utilities Updates Phase 3	\$ 3,000,000
2026-27	Campus Stormwater BMP Phase II	\$ 1,000,000
2026-27	Multiple Buildings Structural and Exterior Envelope Repairs	\$ 2,550,000
2026-27	Campus Wide Sidewalk Repair and Replacements	\$ 1,000,000
2027-28	Multiple Buildings Mechanical and Controls Updates	\$ 1,500,000
2027-28	Multiple Buildings Electrical Infrastructure Upgrades	\$ 3,000,000
2027-28	Multiple Buildings Roof Replacements	\$ 2,500,000
2027-28	Multiple Buildings Mechanical and Controls Updates	\$ 2,500,000
2027-28	Multiple Buildings Hydronic Systems Repairs and Replacements	\$ 1,000,000
2027-28	WMOT Tower Replacement / Refurbishment	\$ 2,500,000
22 Projects		\$ 43,550,000

Tennessee State University		Project Cost
2024-25	Lawson Hall HVAC and MEP Upgrades	\$ 1,500,000
2024-25	Boswell Window Replacements	\$ 800,000
2024-25	Campus Center Window Replacements	\$ 1,000,000
2024-25	HM Love Renovation Phase 2	\$ 3,000,000
2024-25	FPCC Kitchen Elevator Upgrade	\$ 500,000
2024-25	Multi Building Roof Upgrades	\$ 1,000,000
2025-26	Crouch Hall HVAC and MEP Upgrades	\$ 2,000,000
2025-26	Harned Hall Lead Paint Remediation	\$ 400,000
2025-26	Hankal Hall Envelope Upgrades	\$ 1,500,000
2025-26	CARP HVAC and MEP	\$ 1,000,000
2025-26	RASP HVAC MEP Upgrades	\$ 1,500,000
2025-26	Gentry Fire Alarm Upgrades	\$ 600,000
2025-26	Multi Building Roof Upgrades	\$ 1,000,000
2026-27	McCord Hall Interior Finishes Upgrades	\$ 500,000
2026-27	McWherter Interior Lighting Upgrades	\$ 200,000
2026-27	Avon Williams Lighting Upgrades	\$ 1,500,000
2026-27	Multi Building Roof Upgrades	\$ 500,000
2026-27	Operations Building Envelope Upgrades	\$ 500,000
2026-27	Boswell Elevator Upgrade	\$ 500,000
2026-27	McWherter HVAC and MEP Upgrades	\$ 2,000,000
2026-27	Incubation Center Envelope Upgrades	\$ 1,000,000
2027-28	Multi Building Roof Upgrades	\$ 3,000,000
2027-28	Operations HVAC and MEP Upgrades	\$ 1,500,000
2027-28	Incubation Interior, FA, MEP Upgrades	\$ 1,000,000
2027-28	Gentry Interior Upgrades	\$ 1,000,000
2027-28	Goodwill Manor Envelope Upgrades	\$ 500,000
2027-28	FPCC/Kean Hall Interior Fire Doors	\$ 1,000,000
27 Projects		\$ 30,500,000

Capital Projects Recommendation ATTACHMENT VIII

THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2024-25 through 2027-28

Tennessee Technological University		Project Cost
2024-25	Boiler Replacement	\$ 2,025,000
2024-25	Bryan Fine Arts Building Exterior Repairs	\$ 1,200,000
2024-25	Hyder-Burks Arena Upgrades	\$ 1,140,000
2024-25	Foundation Hall Upgrades Phase 1	\$ 20,500,000
2024-25	Derrberry Hall Upgrades Phase 2	\$ 8,400,000
2024-25	Utility Infrastructure Upgrades 2	\$ 5,000,000
2024-25	Stormwater System Repairs	\$ 500,000
2024-25	Multiple Buildings Elevator Upgrades Phase 2	\$ 2,100,000
2025-26	Foundation Hall Upgrades Phase 2	\$ 13,100,000
2025-26	Utility Infrastructure Upgrades 3	\$ 5,000,000
2025-26	Memorial Gym Pool Dehumidification	\$ 500,000
2025-26	University Services Building Exterior Updates	\$ 1,500,000
2025-26	Military Science Building MPE Systems Replacement	\$ 500,000
2025-26	Multiple Buildings Elevator Upgrades Phase 3	\$ 2,000,000
2025-26	Steam Plant Improvements	\$ 1,750,000
2026-27	Utility Infrastructure Upgrades	\$ 5,000,000
2026-27	Campus-Wide Building Controls Upgrades Phase 2	\$ 1,850,000
2026-27	Campus-wide Building Envelope Repairs	\$ 3,000,000
2027-28	Utility Infrastructure Upgrades	\$ 5,000,000
2027-28	Campus-wide Building Envelope Repairs	\$ 3,000,000
20 Projects		\$ 83,065,000

University of Memphis		Project Cost
2024-25	Administration, Johnson, Scates HVAC Replacement	\$ 8,000,000
2024-25	Generator / Transformer / Electrical panel Replace	\$ 4,000,000
2024-25	HVAC Controls Replacement	\$ 2,000,000
2024-25	Campus-Wide Lighting Replacement	\$ 4,000,000
2024-25	Life Sciences and Chemistry HVAC Replacement	\$ 6,000,000
2024-25	Multiple Building Roof Replacement	\$ 3,750,000
2025-26	Deferred Maintenance	\$ 27,000,000
2026-27	Deferred Maintenance	\$ 27,000,000
2027-28	Deferred Maintenance	\$ 27,000,000
9 Projects		\$ 108,750,000

Tennessee Board of Regents		Project Cost
2024-25	ChSCC CETAS Lift Station Replacement	\$ 675,000
2024-25	PSCC Network Security Updates	\$ 990,300
2024-25	ChSCC CETAS Sculpture Lab Re-roof	\$ 555,000
2024-25	CISCC Johnson Building Roof Replacement	\$ 310,000
2024-25	MSCC Fayetteville Roof Replacement and exterior repairs	\$ 1,000,000
2024-25	MSCC Backup Power and Utility Upgrades Phase 2	\$ 1,050,000
2024-25	STCC Lighting Safety Upgrades	\$ 2,500,000
2025-26	VSCC Parking Lot Improvements	\$ 735,000
2025-26	DSCC CAB Auditorium Upgrades	\$ 1,100,000
2025-26	PSCC Magnolia Campus ADA Corrections	\$ 592,000
2025-26	PSCC Campus Building Access Control	\$ 339,000
2025-26	NeSCC Humanities and Pierce Roof Replacements	\$ 785,000
2025-26	STCC Mechanical Systems and Infrastructure Updates Phase 2	\$ 2,300,000
2025-26	PSCC McWherter and Alexander Building Elevators	\$ 1,100,000
2025-26	JSCC Electrical Distribution Upgrades	\$ 1,425,000
2025-26	ChSCC CETAS Sculpture Lab Modernization	\$ 2,625,000
2025-26	CoSCC Powerhouse Updates	\$ 475,000
2026-27	MSCC HVAC Equipment and Controls Upgrades	\$ 1,500,000
2026-27	CoSCC Plumbing and Drainage Repairs	\$ 1,864,000
2026-27	NeSCC Faculty and Student Services HVAC Replacement	\$ 1,880,000
2026-27	CoSCC Campus Electrical Systems Updates	\$ 1,500,000
2026-27	CoSCC Accessibility and Security Upgrades Phase 3	\$ 1,310,000
2026-27	PSCC Building Envelope Repairs	\$ 800,000
2026-27	ChSCC Health Science Center Envelope Repairs	\$ 765,000
2026-27	PSCC Paving Repairs	\$ 950,000
2026-27	VSCC Lighting Improvements	\$ 380,000
2026-27	DSCC Jimmy Naifeh Center Paving & Resurfacing	\$ 675,000
2027-28	JSCC Window Replacements	\$ 1,395,000
2027-28	PSCC Egress Codes Renovation	\$ 2,723,000
2027-28	NeSCC Auto Shop Exterior Updates	\$ 660,000
2027-28	NeSCC Parking Lot and Road Repairs	\$ 900,000
2027-28	NeSCC Parking Lot Paving	\$ 490,000
2027-28	PSCC Division Street Science Lab Renovations	\$ 2,090,000
2027-28	DSCC Campus Window Replacement	\$ 1,100,000
2027-28	MSCC Interior Building Repairs	\$ 1,500,000
2027-28	CoSCC Interior Finishes Updates	\$ 1,223,000
2027-28	VSCC Pickel Restroom ADA Improvements	\$ 1,000,000
37 Projects		\$ 43,261,300

Capital Projects Recommendation ATTACHMENT VIII

THEC Five-Year Plan for Capital Maintenance Projects - Out Years 2024-25 through 2027-28

University of Tennessee				Project Cost
2024-25	UTIA	Vet Research Ed Center Repairs	\$	5,130,000
2024-25	UTS	Johnston Center Upgrades	\$	5,000,000
2024-25	UTK	UTSI Multiple Buildings, Site & Infrastructure Repairs	\$	4,000,000
2024-25	UTC	Cadek Hall Upgrades	\$	8,100,000
2024-25	UTK	Utility Upgrades	\$	3,000,000
2024-25	UTHSC	Van Vleet Systems Upgrades	\$	4,990,000
2024-25	UTK	Blount Hall Envelope Repairs	\$	2,640,000
2024-25	UTS	Turner Center Repairs	\$	530,000
2024-25	UTK	Student Services Elevator Upgrades	\$	2,500,000
2024-25	UTIA	REC-Building Upgrades	\$	5,500,000
2024-25	UTK	Claxton/Bailey HVAC Upgrades	\$	3,000,000
2024-25	UTM	Storm and Sewer Line Upgrades	\$	1,700,000
2024-25	UTK	Hesler Biology Flat Roof Replacement	\$	1,440,000
2024-25	UTC	Patten & Danforth Upgrades	\$	5,000,000
2024-25	UTHSC	Dunn Building HVAC Upgrades	\$	4,990,000
2024-25	UTIA	Clyde York 4-H Center Upgrades	\$	3,500,000
2024-25	UTM	Restroom Upgrades	\$	2,400,000
2024-25	UTHSC	Coleman HVAC Improvements	\$	3,500,000
2025-26	UTK	Pedestrian and Vehicle Bridge Repairs	\$	3,000,000
2025-26	UTIA	Ridley 4-H Cntr Improvements	\$	3,500,000
2025-26	UTM	Fiber Optic Network Upgrade	\$	1,520,000
2025-26	UTIA	UT Ext. Central Region Improvements	\$	2,700,000
2025-26	UTHSC	910 Madison Bldg HVAC Improvements	\$	3,900,000
2025-26	UTK	ORNL JIBS and JINS Buildings Roof Replacements	\$	3,900,000
2025-26	UTC	801 McCallie Improvements	\$	4,850,000
2025-26	UTK	McClung Tower Elevator Upgrades	\$	1,200,000
2025-26	UTHSC	920 Madison Bldg HVAC Improvements	\$	3,900,000
2025-26	UTK	Domestic Water Service Replacement	\$	2,400,000
2025-26	UTC	Elevator Upgrades	\$	5,000,000
2025-26	UTIA	Blount Farm Improvements	\$	3,500,000
2025-26	UTK	Electric Distribution & Switchgear Replacement	\$	3,600,000
2025-26	UTC	Founders Hall Renovations	\$	7,600,000
2025-26	UTK	Blount Hall HVAC Improvements	\$	1,600,000
2025-26	UTK	Student Services HVAC Improvements	\$	3,000,000
2025-26	UTS	Martin Hall Upgrades	\$	3,100,000
2025-26	UTK	McClung Tower HVAC	\$	3,000,000
2025-26	UTK	Nielsen Physics Flat Roof Replacement	\$	1,400,000
2025-26	UTM	Clement Systems Upgrade - South Wing	\$	13,300,000
2025-26	UTK	Hodges Library Replace Obsolete Electrical	\$	1,000,000
2026-27	UTK	Kingston Pike Building HVAC Upgrades and Roof Replacement	\$	3,000,000
2026-27	UTS	Reveille Upgrades	\$	970,000
2026-27	UTHSC	Alexander 4th Floor Interior Improvements	\$	2,010,000
2026-27	UTIA	NETREC Improvements	\$	3,500,000
2026-27	UTC	HVAC Upgrades	\$	6,500,000
2026-27	UTK	TREC-Steam Plant Steam Distribution Improvements	\$	4,000,000

University of Tennessee (continued)				Project Cost
2026-27	UTK	UTSI Infrastructure Upgrades, Phase IV	\$	2,250,000
2026-27	UTIA	MTREC Improvements	\$	3,500,000
2026-27	UTHSC	SAC Interior Improvements	\$	1,260,000
2026-27	UTC	HVAC Upgrades II	\$	4,800,000
2026-27	UTK	Hensen Hall Electrical System Upgrades	\$	2,000,000
2026-27	UTK	Steam Distribution System Improvements 2026-27	\$	1,500,000
2026-27	UTM	Elam Center Pool Upgrade	\$	4,030,000
2026-27	UTK	Andy Holt Tower Windows Replacements and Masonry Repairs	\$	2,500,000
2026-27	UTIA	Lone Oaks Farm Improvements	\$	4,000,000
2026-27	UTK	Multiple Buildings HVAC System and Controls Improvements	\$	3,500,000
2026-27	UTC	Central Plant Chillers & Generator	\$	5,650,000
2026-27	UTK	Art and Architecture HVAC Upgrades Phase 1	\$	3,000,000
2026-27	UTK	Dougherty Engineering Elevator Upgrade	\$	1,250,000
2026-27	UTK	Steam Plant Upgrades	\$	1,500,000
2026-27	UTM	McCombs Building System Upgrade	\$	5,350,000
2026-27	UTK	Clarence Brown Theatre HVAC Upgrades	\$	3,000,000
2026-27	UTK	Nielsen Physics Windows Replacement and Masonry Repair	\$	2,200,000
2026-27	UTK	Nielsen Physics HVAC Upgrades	\$	2,000,000
2027-28	UTK	Dougherty Engineering Window Replacement and Masonry Repairs	\$	2,250,000
2027-28	UTHSC	GEB Improvements	\$	1,260,000
2027-28	UTM	Elevator Upgrades	\$	1,875,000
2027-28	UTS	Andrews Science Upgrades	\$	1,530,000
2027-28	UTC	Emergency Generators Upgrades	\$	2,900,000
2027-28	UTK	Fleming Warehouse Improvements	\$	1,750,000
2027-28	UTIA	BESS HVAC Improvements	\$	5,000,000
2027-28	UTK	Jessie Harris Roof Replacement	\$	1,200,000
2027-28	UTS	Chancellor House Upgrades	\$	830,000
2027-28	UTK	Steam line replacement 13th street from Cumberland to Jessie Harris	\$	750,000
2027-28	UTK	Stokely Management Center HVAC Upgrades	\$	3,500,000
2027-28	UTM	AG & Facilities Greenhouse Upgrade	\$	2,100,000
2027-28	UTIA	Clyde Austin 4-H Center Improvements	\$	3,500,000
2027-28	UTC	Central Energy Plant Distribution Improvements	\$	6,000,000
2027-28	UTK	Steam Distribution Upgrades	\$	1,500,000
2027-28	UTC	Electrical Improvements	\$	4,600,000
2027-28	UTK	Electrical Distribution Improvements	\$	2,000,000
2027-28	UTIA	Morgan Hall HVAC Improvements	\$	5,000,000
2027-28	UTK	McClung Museum System Upgrades	\$	3,500,000
2027-28	UTM	Sociology Building Systems Upgrade	\$	4,900,000
2027-28	UTK	Art and Architecture HVAC Upgrades Phase 2	\$	3,000,000
2027-28	UTC	Fire Protection Upgrades	\$	3,200,000
2027-28	UTIA	REC Central Region Improvements	\$	3,500,000
2027-28	UTM	Fire Alarm Upgrades	\$	1,275,000
2027-28	UTC	Pfeiffer Hall Renovations	\$	8,400,000
2027-28	UTM	Gooch Hall Electrical Upgrade	\$	760,000
89 Projects			\$	293,240,000

Total Out Year Projects		Project Cost
18	Austin Peay State University	\$ 29,312,000
34	East Tennessee State University	\$ 81,601,000
22	Middle Tennessee State University	\$ 43,550,000
27	Tennessee State University	\$ 30,500,000
20	Tennessee Technological University	\$ 83,065,000
9	University of Memphis	\$ 108,750,000
37	Tennessee Board of Regents	\$ 43,261,300
89	University of Tennessee	\$ 293,240,000
256	Total Capital Maintenance Projects Out Years	

Capital Projects Recommendation

ATTACHMENT IX

THEC 2023-24 Disclosure of Revenue-Funded Capital Projects

Locally Governed Institutions

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
ETSU	Campus Wide Paving and Repair Project	Plant Funds (Aux-Parking) (A)	\$ 300,000	-	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -
ETSU	Millennium Center Parking Garage Elevator Upgrades	Plant Funds (Aux-Parking) (A)	\$ 350,000	-	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -
UoM	Liberty Stadium Improvements	Various	\$ 200,000,000	-	\$ -	\$ 200,000,000	\$ -	\$ -	\$ -	\$ -
UoM	Performance Contracting	Auxiliary	\$ 15,000,000	-	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -
4 Projects	TOTAL LGI REVENUE-FUNDED		\$ 215,650,000	-	-	\$ 200,000,000	\$ -	\$15,650,000	\$ -	\$ -

Tennessee Board of Regents

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
VSCC	Exterior Repairs	Plant Funds	\$ 375,000	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
VSCC	Hardscape Improvements	Plant Funds	\$ 770,000	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,000
VSCC	McCormick Remodel	Plant Funds	\$ 6,300,000	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,300,000
3 Projects	TOTAL TBR REVENUE-FUNDED		\$ 7,445,000	-	-	\$ -	\$ -	\$ -	\$ -	\$ 7,445,000

University of Tennessee

Institution	Project	Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
UTC	Dining Services Refresh	Plant Funds (Aux-Dining)	\$ 3,000,000					\$ 3,000,000		
UTC	Fletcher Hall Dining	Plant Funds (Aux-Dining)	\$ 360,000	2,100				\$ 360,000		
UTC	Fletcher Hall Parking	Plant Funds (Aux-Parking)	\$ 1,660,000	17,000				\$ 1,660,000		
UTC	Parking Lot & Paving Improvements	Plant Funds (Aux-Parking)	\$ 1,500,000	-				\$ 1,500,000		
UTIA	Clyde Austin 4-H Center Improvements	Gifts/Plant Funds (Non-Aux)	\$ 1,000,000	-		\$ 500,000				\$ 500,000
UTIA	Clyde York 4-H Center Improvements	Gifts/Plant Funds (Non-Aux)	\$ 1,000,000	-		\$ 500,000				\$ 500,000
UTIA	CVM Building Improvements	Gifts	\$ 2,500,000	-		\$ 2,500,000				
UTIA	Fusion Center	Gifts/Federal Funds	\$ 62,500,000	80,000		\$ 42,500,000	\$ 20,000,000			
UTIA	Lone Oaks 4-H Center Improvements	Gifts/Plant Funds (Non-Aux)	\$ 1,000,000	-		\$ 500,000				\$ 500,000
UTIA	Meat Science Lab Facility	Federal Funds	\$ 12,500,000	14,000			\$ 12,500,000			
UTIA	NextGen Broiler Facility	Federal Funds	\$ 3,350,000	121,000			\$ 3,350,000			
UTIA	REC-Central Region Improvements	Plant Funds (Non-Aux)	\$ 2,500,000	-						\$ 2,500,000
UTIA	REC-East Region Improvements	Plant Funds (Non-Aux)	\$ 2,500,000	-						\$ 2,500,000
UTIA	REC-Western Region Improvements	Plant Funds (Non-Aux)	\$ 2,500,000	-						\$ 2,500,000
UTIA	Ridley 4-H Center Improvements	Gifts/Plant Funds (Non-Aux)	\$ 1,000,000	-		\$ 500,000				\$ 500,000
UTK	Classroom Upgrades	Plant Funds (Non-Aux)	\$ 5,000,000	-						\$ 5,000,000
UTK	Dining Services Renovations	Plant Funds (Aux-Dining)	\$ 1,500,000	-				\$ 1,500,000		
UTK	Laboratory Upgrades	Plant Funds (Non-Aux)	\$ 5,000,000	-						\$ 5,000,000
UTK	Parking & Roadway Improvements	Plant Funds (Aux-Parking)	\$ 500,000	-				\$ 500,000		
UTK	Volunteer Hall Fire Safety Upgrades	Plant Funds (Aux-Housing)	\$ 3,000,000	-				\$ 3,000,000		
UTK	UT College of Business	Gifts, Plant Funds (Non-Aux)	\$ 127,350,000	306,800		\$ 91,500,000		\$ -	\$ -	\$ 35,850,000
21 Projects	TOTAL UT REVENUE-FUNDED PROJECTS DISCLOSED		\$ 241,220,000	540,900	\$ -	\$ 138,500,000	\$35,850,000	\$11,520,000	\$ -	\$55,350,000

28 Projects	TOTAL ALL REVENUE-FUNDED PROJECTS DISCLOSED		\$ 464,315,000	540,900	\$ -	\$ 338,500,000	\$35,850,000	\$27,170,000	\$ -	\$62,795,000
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Capital Projects Recommendation ATTACHMENT X

THEC 2023-24 Disclosure of Tennessee State School Bond Authority Funded Capital Projects

Institution Project		Funding Source	Project Cost	New Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Gift-in-Place	Plant Funds
ETSU	Parking Garage Construction	TSSBA (Parking) (A) Plant Funds (Aux-Parking) (A)	\$ 55,000,000	354,300.00	\$ 54,000,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
ETSU	Residence Hall	TSSBA (Parking) (A) Plant Funds (Aux-Housing) (A)	\$ 40,000,000	75,000.00	\$ 38,500,000	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
MTSU	Addition and Renovations to the Murphy Center	TSSBA Bonds	\$ 66,000,000	24,000.00	\$ 66,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
MTSU	Multi-Sport Indoor Training Facility	TSSBA Bonds	\$ 28,400,000	80,000.00	\$ 28,400,000	\$ -	\$ -	\$ -	\$ -	\$ -
MTSU	New Residence Hall	TSSBA Bonds	\$ 49,500,000	93,000.00	\$ 49,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
MTSU	New Parking Structure	TSSBA Bonds	\$ 27,400,000	250,000.00	\$ 27,400,000	\$ -	\$ -	\$ -	\$ -	\$ -
MTSU	Athletic Video Board Upgrades	TSSBA Bonds	\$ 3,900,000	-	\$ 3,900,000	\$ -	\$ -	\$ -	\$ -	\$ -
TSU	Hale Stadium Upgrades	TSSBA Bonds	\$ 2,200,000		\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
TSU	New Football Operations Building	TSSBA Bonds	\$ 41,500,000	52,358.00	\$ 41,500,000	\$ -	\$ -	\$ -	\$ -	\$ -
TSU	New Residence Hall	TSSBA Bonds	\$ 157,000,000	300,000.00	\$ 153,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
UoM	Park Avenue Student Housing	TSSBA Bonds	\$ 42,000,000	250,000.00	\$ 42,000,000	\$ -		\$ -	\$ -	\$ -
UTK	Chemistry Building	TSSBA Bonds - (5-years)	\$ 8,443,050	163,300.00	\$ 8,443,050	\$ -		\$ -	\$ -	\$ -
12 Projects	TOTAL TSSBA-FUNDED PROJECTS DISCLOSED		\$ 521,343,050	1,641,958.00	\$ 514,793,050	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 4,050,000
40 Projects	TOTAL REVENUE- & TSSBA-FUNDED PROJECTS DISCLOSED		\$ 985,658,050	2,182,858.00	\$ 514,793,050	\$ 338,500,000	\$35,850,000	\$29,670,000	\$ -	\$ 66,845,000

Capital Projects Recommendation
ATTACHMENT XI
THEC Five-Year Plan for Capital Outlay - Out Years Summary
2024-25 through 2027-28

			A	B	C = A - B
TBR Capital Outlay Out Years			Total Project Cost	Potential Match	State Funds Request
2024-25	VSCC	Wilson County Higher Education Center	\$31,300,000	\$2,000,000	\$ 29,300,000
2024-25	WSCC	Health Programs Relocation and Renovations	\$52,500,000	\$2,000,000	\$ 50,500,000
2024-25	CoSCC	Economic and Workforce Development Center	\$30,000,000	\$0	\$ 30,000,000
2025-26	MSSC	Rutherford County Building 4 Teaching Site	\$35,000,000	\$1,400,000	\$ 33,600,000
2025-26	RSCC	Cumberland/Campbell Additions	\$12,500,000	\$0	\$ 12,500,000
2025-26	TCAT Covington	Healthcare Building Expansion	\$5,250,000	\$167,534	\$ 5,082,466
2026-27	TCAT Dickson	Diesel Addition	\$4,500,000	\$0	\$ 4,500,000
2026-27	TCAT Jacksboro	Transportation and Logistics Building	\$18,500,000	\$0	\$ 18,500,000
2026-27	TCAT McMinnville	Coffee County Higher Education Center	\$25,000,000	\$0	\$ 25,000,000
2027-28	TCAT Nashville	HVAC/BCT Building	\$11,200,000	\$0	\$ 11,200,000
2027-28	TCAT Ripley	New Classroom Building	\$13,500,000	\$0	\$ 13,500,000
2027-28	TCAT Jackson	Blue Oval Facility	\$9,500,000	\$0	\$ 9,500,000
TBR Total			\$ 248,750,000	\$ 5,567,534	\$ 243,182,466

			Total Project Cost	Potential Match	State Funds Request
LGI Capital Outlay Out Years					
2024-25	APSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2024-25	ETSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2024-25	MTSU	New Academic Classroom Building	\$ 117,000,000	\$ 9,360,000	\$ 107,640,000
2024-25	TSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2024-25	TTU	Renovate Prescott and Brown Halls	\$ 64,500,000	\$ 2,580,000	\$ 61,920,000
2024-25	U of M	Interdisciplinary Science Research	\$ 68,416,000	\$ 6,841,000	\$ 61,575,000
2025-26	APSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2025-26	ETSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2025-26	MTSU	Bragg Media & Entertainment Addition	\$ 52,000,000	\$ 4,160,000	\$ 47,840,000
2025-26	TSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2025-26	TTU	Biology Building	\$ 80,600,000	\$ 6,448,000	\$ 74,152,000
2025-26	U of M	Research Park	\$ 54,000,000	\$ 5,400,000	\$ 48,600,000
2026-27	APSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2026-27	ETSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2026-27	MTSU	School of Music	\$ 72,000,000	\$ 5,760,000	\$ 66,240,000
2026-27	TSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2026-27	TTU	New Engineering Building	\$ 75,000,000	\$ 6,000,000	\$ 69,000,000
2026-27	U of M	Academic Building Replacement	\$ 83,000,000	\$ 8,300,000	\$ 74,700,000
2027-28	APSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2027-28	ETSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2027-28	MTSU	Physical Education Learning Activities Addition	\$ 27,000,000	\$ 2,160,000	\$ 24,840,000
2027-28	TSU	No Outlay outyear Request	\$ -	\$ -	\$ -
2027-28	TTU	Memorial Gym Renovation	\$ 45,000,000	\$ 1,800,000	\$ 43,200,000
2027-28	U of M	Research Renovation / Physical Plant Relocation	\$ 28,000,000	\$ 2,800,000	\$ 25,200,000
LGI Total			\$ 766,516,000	\$ 61,609,000	\$ 704,907,000

UT Capital Outlay Out Years			Total Project Cost	Potential Match	State Funds Request
2024-25	UTIA	Garden Education & Discovery Center	\$ 30,150,000	\$ 1,246,000	\$ 28,904,000
2024-25	UTM	College of Business & Global Affairs	\$ 50,000,000	\$ 3,000,000	\$ 47,000,000
2024-25	UTC	Research Lab Facility	\$ 100,000,000	\$ 8,000,000	\$ 92,000,000
2025-26	UTIA	CVM Renovation & Expansion	\$ 24,500,000	\$ 12,000,000	\$ 12,500,000
2025-26	UTHSC	Biorepository	\$ 12,600,000	\$ 252,000	\$ 12,348,000
2025-26	UTK	Dabney Hall Renovation	\$ 54,400,000	\$ 3,240,000	\$ 51,160,000
2026-27	UTC	Multi-Discipline Research/Lab Facility	\$ 120,000,000	\$ 9,600,000	\$ 110,400,000
2026-27	UTM	Fine Arts Music Hall & Theatre Renovation	\$ 47,000,000	\$ 2,716,600	\$ 44,283,400
2026-27	UTK	Jessie Harris Bldg. Renovation	\$ 57,240,000	\$ 3,434,400	\$ 53,805,600
2027-28	UTHSC	Coleman Building Renovation	\$ 40,600,000	\$ 812,000	\$ 39,788,000
2027-28	UTIA	North Greenhouse Expansion	\$ 6,950,000	\$ 278,000	\$ 6,672,000
2027-28	UTK	Walters Life Sciences Renovation	\$ 85,000,000	\$ 5,100,000	\$ 79,900,000
UT Total			\$ 628,440,000	\$ 49,679,000	\$ 578,761,000

Capital Maintenance Out Years			Total	Potential Match	State Funds Request
TBR Total			\$ 43,261,300	NA	\$ 43,261,300
LGI Total			\$ 376,778,000	NA	\$ 376,778,000
UT Total			\$ 293,240,000	NA	\$ 293,240,000

Total Out Years			Total	Future Years Match Funds	State Funds Request
Total Capital Outlay Out Years 2024-25 through 2027-28			\$ 1,643,706,000	\$ 116,855,534	\$ 1,526,850,466
Total Capital Maintenance Out Years 2024-25-24 through 2027-28			\$ 713,279,300	NA	\$ 713,279,300
Total Capital Investment 2023-24 through 2026-27			\$ 2,356,985,300	\$ 116,855,534	\$ 2,240,129,766

Capital Projects Recommendation ATTACHMENT XII THEC Five-Year Capital Plan 2023-24 through 2027-28

2023-24 (See Detailed Summary in Attachment I)

Capital Maintenance	Total Project Cost	Projects	2023-24 Match Funds ¹	State Funds Request
TBR	\$ 56,699,000	59	NA	\$ 56,699,000
LGIs	\$ 93,081,000	42	NA	\$ 93,081,000
UT	\$ 88,640,000	27	NA	\$ 88,640,000
Special Initiative	\$ 131,470,000	16	NA	\$ 131,470,000
Total	\$ 369,890,000	144	NA	\$ 369,890,000
Capital Outlay				
TBR	\$ 132,600,000	3	\$ 5,164,000	\$ 127,436,000
LGIs	\$ 403,787,500	5	\$ 11,719,695	\$ 217,580,305
UT	\$ 262,310,000	3	\$ 56,067,600	\$ 206,242,400
Demolition	\$ 5,990,000	17	NA	\$ 5,990,000
Total	\$ 804,687,500	28	\$ 72,951,295	\$ 557,248,705
Total Capital Investment				
	\$ 1,174,577,500	172	\$ 72,951,295	\$ 927,138,705

2024-25

Capital Maintenance	Total Project Cost	Projects	Total Match Funds ¹	State Funds Request
TBR	\$ 7,080,300	7	NA	\$ 7,080,300
LGIs	\$ 112,944,000	38	NA	\$ 112,944,000
UT	\$ 66,920,000	18	NA	\$ 66,920,000
Special Initiative	-	-	NA	\$ -
Total	\$ 186,944,300	63	NA	\$ 186,944,300
Capital Outlay				
TBR	\$ 113,800,000	3	\$ 4,000,000	\$ 109,800,000
LGIs	\$ 249,916,000	6	\$ 18,781,000	\$ 231,135,000
UT	\$ 180,150,000	3	\$ 12,246,000	\$ 167,904,000
Demolition	\$ -	NA	NA	\$ -
Total	\$ 543,866,000	12	\$ 35,027,000	\$ 508,839,000
Total Capital Investment				
	\$ 730,810,300	75	\$ 35,027,000	\$ 695,783,300

2025-26

Capital Maintenance	Total Project Cost	Projects	Total Match Funds ¹	State Funds Request
TBR	\$ 11,476,000	10	NA	\$ 11,476,000
LGIs	\$ 94,978,000	34	NA	\$ 94,978,000
UT	\$ 76,970,000	21	NA	\$ 76,970,000
Special Initiative	-	-	NA	\$ -
Total	\$ 183,424,000	65	NA	\$ 183,424,000
Capital Outlay				
TBR	\$ 52,750,000	3	\$ 1,567,534	\$ 51,182,466
LGIs	\$ 186,600,000	6	\$ 16,008,000	\$ 170,592,000
UT	\$ 91,500,000	3	\$ 15,492,000	\$ 76,008,000
Demolition	\$ -	NA	NA	\$ -
Total	\$ 330,850,000	12	\$ 33,067,534	\$ 297,782,466
Total Capital Investment				
	\$ 514,274,000	77	\$ 33,067,534	\$ 481,206,466

2026-27

Capital Maintenance	Total Project Cost	Projects	Total Match Funds ¹	State Funds Request
TBR	\$ 11,624,000	10	NA	\$ 11,624,000
LGIs	\$ 83,228,000	30	NA	\$ 83,228,000
UT	\$ 73,270,000	24	NA	\$ 73,270,000
Special Initiative	-	-	NA	\$ -
Total	\$ 168,122,000	64	NA	\$ 168,122,000
Capital Outlay				
TBR	\$ 48,000,000	3	-	\$ 48,000,000
LGIs	\$ 230,000,000	6	\$ 20,060,000	\$ 209,940,000
UT	\$ 224,240,000	3	\$ 15,751,000	\$ 208,489,000
Demolition	\$ -	NA	NA	\$ -
Total	\$ 502,240,000	12	\$ 35,811,000	\$ 466,429,000
Total Capital Investment				
	\$ 670,362,000	76	\$ 35,811,000	\$ 634,551,000

2027-28

Capital Maintenance	Total Project Cost	Projects	Total Match Funds ¹	State Funds Request
TBR	\$ 13,081,000	10	NA	\$ 13,081,000
LGIs	\$ 85,628,000	28	NA	\$ 85,628,000
UT	\$ 76,080,000	26	NA	\$ 76,080,000
Special Initiative	-	-	NA	\$ -
Total	\$ 174,789,000	64	NA	\$ 174,789,000
Capital Outlay				
TBR	\$ 34,200,000	3	-	\$ 34,200,000
LGIs	\$ 100,000,000	6	\$ 6,760,000	\$ 93,240,000
UT	\$ 132,550,000	3	\$ 6,190,000	\$ 126,360,000
Demolition	\$ -	NA	NA	\$ -
Total	\$ 266,750,000	12	\$ 12,950,000	\$ 253,800,000
Total Capital Investment				
	\$ 441,539,000	76	\$ 12,950,000	\$ 428,589,000

Five-Year Total

Capital Maintenance	Total Project Cost	Projects	Total Match Funds ¹	State Funds Request
TBR	\$ 99,960,300	96	NA	\$ 99,960,300
LGIs	\$ 469,859,000	172	NA	\$ 469,859,000
UT	\$ 381,880,000	116	NA	\$ 381,880,000
Special Initiative	\$ 131,470,000	16	NA	\$ 131,470,000
Total	\$ 1,083,169,300	400	NA	\$ 1,083,169,300
Capital Outlay				
TBR	\$ 381,350,000	15	\$ 10,731,534	\$ 370,618,466
LGIs	\$ 1,170,303,500	29	\$ 73,328,695	\$ 922,487,305
UT	\$ 890,750,000	15	\$ 105,746,600	\$ 785,003,400
Demolition	\$ 5,990,000	17	NA	\$ 5,990,000
Total	\$ 2,448,393,500	76	\$ 189,806,829	\$ 2,084,099,171
Total Capital Investment				
	\$ 3,531,562,800	476	\$ 189,806,829	\$ 3,167,268,471

1 - Match is applicable to the entire scope of each capital outlay project.