

Budget Advisory Committee
April 23, 2020 10:00 a.m.
Via Zoom

Members Present:

Phil Oldham
Claire Stinson
Lori Bruce
Lisa Zagumny
Kevin Braswell
Brandon Johnson
Francis Otuonye
Yvette Clark
Mark Wilson
Deanna Metts
Karen Lykins
Dan Warren
Alice Camuti

Troy Smith
Sandi Smith-Andrews
David Larimore
Jeff Roberts
Lee Wray
Leslie Crickenberger
Emily Wheeler
Mark Stephens
Evelyn Chambers
Terri McWilliams
Paul Semmes
Joseph Slater

Members Absent:

Tom Payne
Brad Sells
Rob Owens

Invited Guests:

Ann Davis
Steve Isbell

Others:

Diane Smith	Lisa Russell
Kim Hanna	Carol Holley
Dewayne Wright	Doug Bates
Darron Smith	John Smith
Mike Gotcher	Sandra Bohannon

Dr. Claire Stinson called the meeting to order at 10:05 a.m., thanked everyone for their attendance. The agenda, minutes of the September 27, 2019 meeting and handouts were distributed previously via email to committee members.

Approval of Agenda: Dr. Stinson asked for a motion for the approval of the agenda. Lisa Zagumny moved to approve the agenda, Sandi Smith-Andrews seconded, there was no discussion and the agenda was approved unanimously.

Approval of Minutes: Dr. Stinson asked for a motion to approve the minutes for September 27, 2019. Lisa Zagumny moved to approve the minutes and Lee Wray

seconded. Dr. Stinson asked for discussion. There was no discussion and the minutes were approved unanimously.

Remarks by President Oldham: Dr. Oldham stated that we were in interesting and challenging times. As late as two months ago we would have characterized our budget situation as very strong. The recommendation from the Governor for the budget moving through legislature was very positive for the university. Dr. Oldham added that he thought we were in a strong financial position to deal with the current situation. The challenge was with unpredictability. As an institution he wanted to maintain strategic priorities while at the same time building in flexibility and agility into our budget to provide options as we move into uncharted territory. He commended the faculty and staff for handling the current situation with grace while maintaining student focus. The plan as of now is to have students back on campus in the Fall semester. The current highest strategic priority right now was to be able to ensure a safe environment for students, faculty and staff to operate on campus. The priority rearrangement was in the works and has to be reflected to some extent in the budget process as well. This budget cycle has been more challenging. At this point in time he did not foresee any drastic measures but we do need to be prudent, thoughtful and make sure priorities are in good order. Dr. Oldham added that the current situation is very fluid and could change in the near future.

Revenue & Expense Graphs: Dr. Stinson presented graphs on the E & G budget that had been previously shared with the Five-Year Strategic Plan Committee.

The revenue comparison charts showed

	<u>FY2018-19 Actuals:</u>	<u>FY2019-20 Revised Budget:</u>
Athletics	4%	4%
Tuition & Fees	58%	58%
State Appropriations	34%	35%
Contracts and IDC	1%	1%
Sales & Service	0%	0%
Other Activities	3%	2%

The expense by budget category comparison provided the following information on how resources were distributed:

	<u>FY2018-19 Actuals</u>	<u>FY2019-20 Revised Budget</u>
Instruction	43%	48%
Research	2%	2%
Public Service	2%	1%
Academic Support	8%	8%
Student Services	12%	12%
Institutional Support	9%	10%
Oper. & Maint. of Plant	15%	9%
Scholarship & Fellowships	9%	10%

Expense by Natural Classification:

	<u>Actuals FY2018-19</u>	<u>Revised Budget 2019-20</u>
Salaries & Wages	51%	47%
Fringe Benefits	22%	20%
Travel	2%	1%
Operating & Utilities	14%	21%
Scholarship & Fellowship	11%	11%
Capital	0%	0%

Dean Slater asked why the utilities had increased so much. Dr. Stinson advised the utilities budget had been building in dollars for three years to pay for the additional costs of the two new buildings and also the re-budgeting of the carryforward dollars contributed to the increase. Dr. Oldham added to look at the increase you would need to look at actuals year over year.

Financial Overview: Dr. Stinson advised the Governor revised his budget that was presented in February and reduced the salary recommendation from 2.5% to 1.5%, removed most of his new initiatives but did leave the outcomes funding formula, removed capital outlay projects including the Engineering building. There was potential for additional adjustments in June. Dr. Stinson explained maintenance of effort was the level of state funding that States must maintain to receive federal stimulus funds. The maintenance of efforts puts a limit on how much the State of Tennessee can reduce funding. THEC had been working with F & A to protect the formula funding.

Dr. Stinson proceeded with enrollments and early enrollment summer numbers were down slightly but had been increasing significantly. Early enrollment fall numbers for returning students were down about 500FTE. International students have uncertainty nationwide. International students that returned home may not be able to come back and new students may not be allowed to enter the country. The impact this could have on the budget was being considered.

The housing budget was not in the E & G budget but does impact the university overall. The closing of housing in the spring semester resulted in \$2,142,750 refunds, camps cancelled for the summer and with summer semester being mostly online reduced the number of students in housing which impacts the housing budget. The auxiliary budget included bookstore and food services. The bookstore non-textbook merchandise sales were down. Barnes and Noble typically has high non-textbook sales in June from SOAR sessions, which can impact the commission paid to the university. The spring semester refunds of meal plans and dining dollars were about \$1,152,200. Chartwells also had built into their budget summer revenues from camps, on-campus students will be down which impacts Chartwells budget and commission the university receives.

The Coronavirus Aid, Relief and Economic Security (CARES) Act provided federal level assistance. The Total allocation of \$8,713,463 flowed directly to the university. The bill was written that 50% (\$4,356,732) was designated for emergency financial aid grants to students to be distributed by the university. The other 50% went to the institution and may be used for costs associated with significant changes in instructional delivery due to COVID-19 pandemic including the refunds for room and board, tuition and other fees, purchasing equipment and software, licensing and internet fees and additional emergency financial aid grants to students. Refunds for housing and meal plans were \$3,294,950.

Dr. Stinson added that she had been looking at the financial markets which have been extremely volatile impacting both the University debt financing and Foundation investments. The short-term capital rates were volatile and borrowing rates were high. TTU only had one small project that was being funded with short-term capital. Most of our debt financed projects were bonded last fall when rates were very good. Residential housing, fitness center, parking & transportation projects were also bonded last fall. The investment income with Commonfund as of March 30, 2020 for endowment funds which are heavy in equity investments was down -8.49% FYTD and the expendable funds return were down -4.38% FYTD.

In fall 2018 the State Treasurer requested higher education to perform a stress test, state level considerations that could have an impact on our E & G budget, which was coordinated by THEC and State Treasurer. There were no indications this would happen but these were items to keep under consideration. The focus was on if there was a reduction in state appropriations to the institutions how it would impact the CFI (Consolidated Financial Indicators). The CFI can impact our credit rating. Ranges in reductions requested were 2%, 5%, 10%, with a particular focus on 5%. FY2019-20 state appropriations were \$59,597,500 which for a 2% reduction would be \$1,191,950 and 5% reduction would be \$2,979,875. The FY19-20 State appropriations total was \$59,597,500 and to still be following compliance with maintenance of effort they could reduce by 13% (\$7,747,675). State appropriations for FY20-21 was \$62,904,800 and a reduction of 15% (\$9,435,720) would still meet maintenance of effort. Dr. Stinson added she realized these were large figures and if this were to happen everything would have to be reconsidered.

Revenue Projections: Regarding state appropriations there was an outcomes formula base adjustment of \$404,200, new funding from the outcomes formula \$1,876,800, salary increase that was not fully funded \$809,400, health insurance increase \$216,000. We have the flexibility that the \$809,400 salary increase can be capped at that amount. The health insurance increase was the university's match on the premiums. Tuition revenues with the expectation of flat enrollment will have increase in revenue of \$1,000,000. Out-of-state international students were expected to have a \$4,000,000 decrease. The net potential tuition shortfall was \$3,000,000. These are still preliminary figures.

Budget Expense Requests: The operating expense requests were broken down by recurring, one-time, E & G and special fees. Committed funding was \$4,377,407 recurring, \$302,000 one-time, \$3,382,799 E & G and \$992,608 special fees. Priorities of funding were \$965,284 recurring, \$340,000 one-time and \$965,284 E & G. Additional funding requests were \$2,263,923 recurring and E & G. The operating expense requests details were provided in Attachment A. Dr. Stinson discussed Attachment A line by line. The additional priorities for operating funds were items discussed with the President and 5-year committee and were targeted towards increasing enrollment and some items that must be funded.

Capital Expenses: Dr. Stinson said that every year there were estimated costs for projects and sometimes the bids come in higher or lower. Details were included in Attachment A. For FY19-20 one-time resources are needed for \$6,424,802.

- Lab science building \$3,989,560 which included essential equipment and infrastructure items.
- Bartoo/Kittrell \$991,687 was in the project but funding had not been identified.
- Hooper-Eblen waterproofing \$937,000. The state will not provide funding for athletic facilities. The bid came in under budget.
- Bruner Hall renovation \$406,500. Several steps have handrails that do not meet code and some steps are becoming a hazard.
- Video Board upgrades in the Hoop \$100,000

Dr. Stinson concluded her presentation and asked for conversations and feedback.

David Larimore requested explanation that all of the information assumes that enrollment stays flat but earlier in the presentation we were down 500. Dr. Stinson replied that is why she went through the committed funding so everyone understands we are short about \$200,000, for which decisions would need to be made. A shortfall of \$200,000 was not difficult to deal with. A possibility is the \$100,000 phone stipend that could be eliminated. Temporary wages were \$6,000,000 that included summer pay for faculty and adjunct, which may be reduced if enrollments were down. There is unspent funding at the end of the year that could be used for one-time funds. Dr. Stinson's recommendation was to not move forward with any of those additional requests but carry them as priorities into October Revised Budget cycle and if enrollments turn out to be better then there may be opportunity to change the priorities, and the units can decide to move forward or replace with a different priority. That plan had been discussed with Dr. Oldham and the 5-year Plan Committee.

Lisa Zagumny asked regarding Attachment B if the grant accounting position was a new position. Dr. Stinson advised it was and was in anticipation of the increase in research funding which would impact the staffing of that office. This was one request that needed to be reconsidered once the new Vice President of Research arrives on campus.

Alice Camuti asked for clarification that the CARES Act would provide enough funding to cover the \$3,294,950 housing and meal refunds. Dr. Stinson advised we had already received confirmation we will be receiving those funds.

Dr. Braswell asked what reserves looked like and what expectation in the next year was. Dr. Stinson advised the largest part of the reserves were in the housing auxiliary enterprise and have been accumulating there due to our debt service. There was anticipation that our current revenues would not support the operation and cover the debt service. There were reserves held for capital projects through commissions from food services and bookstore. There are reserves left from 15 years ago when it was decided that \$1M would be put aside each year, however that goal has not been met the past few years. When there was a significant international enrollment money was put aside in academic building upgrades, Bartoo, Kittrell and Bruner upgrades will clear out that account. Last year, through efforts of the 5-year plan committee, the 2% fund balance that is required by the state on the E & G revenues was reestablished.

Dr. Stinson asked for any other questions or advice.

Dr. Oldham wanted to make sure there was a general agreement with our philosophical approach to this situation. To focus on strategic priorities and keep initiatives moving forward but to also build in flexibility and agility in our budget. We will continue to reevaluate priorities and encourage all units to do the same, take a look as things continue to change and determine if the requests are still strategic priorities and are putting resources in the right place. Dr. Oldham asked if there were any objections to that and if the approach was sound. Dean Slater agreed. Dr. Oldham encouraged all to work within units to make sure that top priorities were getting on the table, being heard and filtering up appropriately. Dr. Oldham added he does not want to lose any momentum but from a fiduciary standpoint we must protect the integrity of the campus and maintain critical function. He added that was his recommendation and to please pass along. Dr. Stinson added that if there were items on the budget request list and a department felt it was important and you have a way to move forward by realigning resources that does not stop a unit from a budget standpoint.

Dr. Stinson thanked everyone for their attention, time and comments. If anyone had additional thoughts or questions they could email her or Terri McWilliams.

Adjournment: The meeting adjourned at 11:32 a.m.

Handouts provided: A: Operating Budget & Capital Project Funding
B: All Proposed Budget Requests

Proposed FY20-21 Budget

	Recurring/Permanent	One-time/Temporary	E&G Resources	Special Fees	Notes
Operating new expenses:					
ROI Parking & Transportation	\$ 535,935			\$ 535,935	Parking permit fees
ROI Lab Science Matching	\$ 406,673			\$ 406,673	Facilities development fee
1.5% salary increase + fb	\$ 1,398,131		\$ 1,398,131		1% = \$932,088 (Partly state funded)
Faculty promotions	\$ 215,952		\$ 215,952		Projection from 5-year plan
TCRS benefit increase	\$ 50,000		\$ 50,000		Legacy plan 19.66% to 20.23%
Health insurance increase	\$ 350,000		\$ 350,000		Part funded by State
Contracts & legal		\$ 300,000			
Disability services	\$ 100,000		\$ 100,000		Permanent funding based on prior years
Record Management Costs	\$ 10,000		\$ 10,000		New state process for records retention
Utilities - new buildings	\$ 500,000		\$ 500,000		Final year to build budget for increased costs
Executive Director - Strategic Plan	\$ 95,000		\$ 95,000		Permanent funding position created out-of-cycle
EM - Admissions Counselor	\$ 56,000		\$ 56,000		Permanent funding position created out-of-cycle
Counseling & Psy PhD program	\$ 56,000		\$ 56,000		3rd GA \$36,000; \$10,000X2 assoc professor sal
Indirect cost lag	\$ 50,000			\$ 50,000	Indirect cost from research grants
Athletics	\$ 100,000		\$ 100,000		Men's basketball
Software escalation costs	\$ 59,540		\$ 59,540		Projection from 5-year plan
Advisors for Colleges	\$ 108,000		\$ 108,000		Advising Ctr will not be operational until spring 21 - possible hold on this for one year
EM - Software	\$ 12,176	\$ 2,000	\$ 12,176		Next Gen Timesheet X & Jobsheet X
Scholarships for Tech Promise	\$ 80,000		\$ 80,000		Plan approved by BOT in March
Scholarships for mandated waivers	\$ 300,000		\$ 300,000		No choice - this continues to increase
	\$ 4,483,407	\$ 302,000	\$ 3,490,799	\$ 992,608	
Operating new revenues:					
Outcomes Formula - base adjust	\$ 404,200		\$ 404,200		
Outcomes Formula - new funding	\$ 1,876,800		\$ 1,876,800		
Salary increase state appropriations	\$ 809,400		\$ 809,400		
Health insurance increase	\$ 216,000		\$ 216,000		
	\$ 3,306,400	\$ -	\$ 3,306,400	\$ -	
Available operating funds (shortage)				\$ (184,399)	
Additional Budget Considerations					
Tuition revenue w flat enrollment	\$ 1,000,000		\$ 1,000,000		
Out-of-state international students	\$ (4,000,000)		\$ (4,000,000)		
Potential tuition shortfall	\$ (3,000,000)	\$ -	\$ (3,000,000)	\$ -	

Additional priorities for operating funds

Restore Library capital budget	\$	150,000	\$	150,000	Possibly use one-time funds for one yr
Marketing out-of-state	\$	150,000	\$	150,000	Possible use one-time funds this year
Marketing establish permanent budget	\$	150,000	\$	150,000	Possible use one-time funds this year
Marketing budget continuation	\$	-	\$	300,000	Amount of marketing budget still supported by one-time resources
Software upgrades IT	\$	162,734	\$	162,734	Still looking for resources
EM - Preview Day	0		\$	60,000	Possible use one-time funds this year
EM - Campus visits transportation	\$	-	\$	40,000	
EM - Golden Eagle tour guides	\$	20,000	\$	20,000	Possible use one-time funds this year
Provost - Financial Analyst	\$	91,800	\$	91,800	Still looking for resources
	\$	724,534	\$	340,000	
			\$	784,534	

Funded in
UEPlant

	Total		Local		State		Notes
	Project	Cost	Local E&G	Housing	State maint	Capital	

	Project	Cost	Local E&G	Housing	State maint	Capital	Other	Notes	
Lab Science Building - infrastructure, essential equipment	\$	5,526,532	\$	3,989,560			\$	1,536,972	Other = Project contingency
Bartoo & Kitrell - over bid + furniture	\$	991,687	\$	991,687					May be less - Possible \$743,458
Hooper-Eblen - waterproofing envelope	\$	1,440,000	\$	937,000			\$	503,000	Transfer from Roof - bid under budget
Bruner Hall renovation - bid over budget + 3	\$	406,555	\$	406,555					UEXP Academic Bld Upgrades
Dixie Ave Steam Line - over bid	\$	125,776	\$				\$	125,776	From Storm Sewer Replacement Proj
Data Center Sprinkler - over bid	\$	780,000	\$						R&R Housing
Residential Hall roof replacement	\$	412,700	\$	412,700					
Relocate East Stadium to mobile units	\$	8,000,000	\$	8,000,000					Defer for one year?
2 additional generators + relocation	\$	2,750,000	\$	2,750,000					Possible from fundraising?
Engineering Building match (5% from E&G)	\$	1,000,000	\$	1,000,000					
Turf Replacement	\$	100,000	\$	100,000					
Video Boards for Hooper-Eblen	\$		\$						
	\$	21,533,250	\$	18,587,502	\$	780,000	\$		

\$ 6,324,802
\$ 406,555
\$ 100,000
\$ 6,831,357

2020-2021 Proposed New Budget Request

Department	Recurring/Temp	Total	Notes:	Current Estimate	temp recurring
IT	Recurring	79,912.00	New position for Online Training		
IT	Recurring	332,524.00	Software Increase Cost		
IT	Recurring	50,076.00	Chrome River Contract		
Human Resources	One Time	78,000.00	Implementation of Page Up which will replace People Admin 1/1/22		
Enrollment Management	One Time	9,750.00	To cover portion of the eCapture LLC Contract		
Enrollment Management	Recurring	90,875.00	Capture LLC Contract for 20-21		
Enrollment Management	Recurring	60,000.00	Additional Funds for Preview Day		
Enrollment Management	One Time	40,000.00	Campus Visitation experience by adding VIP Transportation Strategy		
Enrollment Management	Recurring	20,000.00	Adding a welcome care specialist, golden eagle tour guides,		
Financial Aid	One Time	2,000.00	Installation/Set up Fee		
Financial Aid	Recurring	12,175.62	Add funds for Next-Gen Timesheet X and Jobsheet X Software		
Admissions	Recurring	80,492.16	Additional Counselor Position (already hired) benefits and publications		
International Education	Recurring	32,264.60	Andrew Bleignier is paid from the revenue index that no longer has enough revenue to support the position and benefits.		
Office of Communication & Marketing	Recurring	50,000.00	Funds for publications to support undergraduate recruitment and brand awareness		
Office of Communication & Marketing	One Time	75,000.00	To create personalized URLs for prospective students to aid in undergraduate recruitment efforts		
Office of Communication & Marketing	One Time	150,000.00	To create a marketing campaign for out of state branding and recruitment efforts. This will include creative slogans, artwork, research and campaign development and targeted media recommendations.		
Office of Communication & Marketing	One Time	125,000.00	To support the contract for Capture Higher Ed, which uses a proprietary behaviour analysis system		
Office of Communication & Marketing	One Time	40,000.00	To establish an annual budget for the university's website and enhance features/usability		
Office of Communication & Marketing	Recurring	5,000.00	per add funds for commencement ceremonies to Position 621040		
Office of Communication & Marketing	One Time	65,000.00	Print and Mail annual issue of visions magazine		
Office of Communication & Marketing	Recurring	12,000.00	Part time employees for marketing events and writing		
Office of Communication & Marketing	One Time	300,000.00	Strategic Marketing-support mass media advertising		
Office of Communication & Marketing	Recurring	150,000.00	Strategic Marketing-support mass media advertising		
Purchasing	One Time	2,900.00	Computer replacement - total cost \$9,390, requesting 2,900		
Athletics	Recurring	1,353,064.00	Continued operations		
Advancement	Recurring	150,000.00	Establish recurring budget for Crawford Alumni Center for the Annual giving and stewardship program		
Advancement	Recurring	140,000.00	To fund position 591010-EX28 from University funds rather than foundation funds		
Business Office	Recurring	104,619.96	Grant Accounting Position		
Compliance	Recurring	11,000.00	Additional Travel and Supply funds needed		
		3,621,653.34			
		3,621,655.00			
		887,650.00			
		2,734,005.00			
		3,621,655.00			

2020-20201 Proposed New Budget Request

Department	Recurring/Temp	Position	Salary	Benefits	Equipment	Start up Cost	PR Group	Operating	Travel	Capital	Total	Provost Notes:
Ag & Hec	Recurring		60,000.00	24,000.00							84,000.00	Clinical coordinator/preceptor faculty position for Future Education Model Dietetics Graduate program. 12-month, Clinical coordinator/preceptor faculty position for the Future Education Model Dietetics Graduate program. 12-month, non-teure track, 3 year renewal position. THEC site visit completed 2/10/2020. Pending approval by 1 June. Advertise to fill August 2021.
Arts and Science	Recurring	AD-42	42,655.00	17,062.00							59,717.00	Request to create position in Earth Sciences, Index 210111. The person in this position will support geoscience labs, primarily general education courses, by preparing specimens, maintaining equipment, supervising student workers and teaching lower 5 division labs. See attached justification.
Education-Counseling & Psych	Recurring		20,000.00	8,000.00							28,000.00	Associate Professor line for the new PHD Counseling & Psychology program. Original budget for the position was \$60,000. Provost and President approved additional 2 salary based on recommendation from THEC. See attached documents.
Education-Counseling & Psych	Recurring						82,665.00				82,665.00	3 graduate assistants for the new PHD Counseling & Psychology program. This has been approved and presented to THEC by the Provost and President. See attached documents. \$12,000 stipend + \$936 benefits + \$14,619 tuif/fees = \$27,555 x 3 = 3 \$82,665 total
Education - Exercise Science	Recurring		30,000.00	12,000.00							42,000.00	Admin Assoc 3-With the acquisition of an extra educational facility comes the need for an additional administrative assistant to be stationed in the new building. There is the possibility of converting the current part-time Admin Assoc 2 position to full-time, upgrading to a 3, and moving that person to the new facility, in which case the 6 amount of this request could be less.
interdisciplinary Studies	Recurring			9,000.00							9,000.00	Lecturer position to support this popular program. See attached justification.Provost 7 supports this request for two years. Position should be self-sustaining in two years. In five years, the materials budget has gone from \$1,280,630 (\$890,360 E&G + 4390,000 TAF) to \$684,249 (\$609,249 E&G + \$75,00 TAF). This, coupled with an average 5% annual inflation on materials, has limited our ability to provide the 4 materials students and faculty need.
Library	Recurring							150,000.00			150,000.00	New position per President Oldham's instructions to serve as budget analyst for 8 Academic Affairs. JAQ to be developed by Provost and VP for Finance.
Academic Affairs	Recurring	AD-48	80,000.00	32,000.00							112,000.00	
Total non-Instructional											567,382.00	

2020-2021 New Budget Request

	Recurring	One-Time	Total	% of Total component	% of Total Request
Instructional					
Academic Affairs	112,000	-	112,000	19.74%	2.67%
Ag & HEC	84,000	-	84,000	14.80%	2.01%
Arts & Science	59,717	-	59,717	10.53%	1.43%
Business	-	-	-	0.00%	0.00%
Education	152,665	-	152,665	26.91%	3.64%
Engineering	-	-	-	0.00%	0.00%
Fine Arts	-	-	-	0.00%	0.00%
Interdisciplinary Studies	9,000	-	9,000	1.59%	0.21%
Library	150,000	-	150,000	26.44%	3.58%
Nursing	-	-	-	0.00%	0.00%
			567,382	13.54%	
Non-Instructional					
ITS	462,512	-	462,512	12.77%	11.04%
Human Resources	78,000	-	78,000	2.15%	1.86%
Enrollment Mgmt	49,750	-	49,750	6.09%	5.27%
Enrollment Mgmt-Financial Aid	12,176	2,000	14,176	0.39%	0.34%
Enrollment Mgmt-Admissions	80,492	-	80,492	2.22%	1.92%
Enrollment Mgmt-Intl Education	32,265	-	32,265	0.89%	0.77%
OCM	217,000	755,000	972,000	26.84%	23.20%
Purchasing	-	2,900	2,900	0.08%	0.07%
Athletics	1,353,064	-	1,353,064	37.36%	32.30%
Advancement	290,000	-	290,000	8.01%	6.92%
Business Office	97,120	7,500	104,620	2.89%	2.50%
Compliance	11,000	-	11,000	0.30%	0.26%
			3,621,653	86.46%	
TOTAL	2,783,765	887,650	4,189,035		

Originally there were \$870,382 of Instructional request submitted to the Provost. Total funds reallocated by colleges \$778,758