

**Tennessee Higher Education Commission**  
**Appendix A: THEC Financial Projections Form**  
Please Enter the Name of the Institution Here  
Please Enter the Name of the Proposed Academic Program Here

Seven-year projections are required for doctoral programs.  
Five-year projections are required for baccalaureate and Master's degree programs  
Three-year projections are required for associate degrees and undergraduate certificates.  
Projections should include cost of living increases per year.  
Planning year projections are not required but should be included when appropriate.

|                                      | Planning Year | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|--------------------------------------|---------------|--------|--------|--------|--------|--------|--------|--------|
| <b>I. Expenditures</b>               |               |        |        |        |        |        |        |        |
| <b>A. One-time Expenditures</b>      |               |        |        |        |        |        |        |        |
| New/Renovated Space <sup>1</sup>     | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Equipment                            | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Library                              | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Consultants                          | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Travel                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Other                                | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total One-time</b>            | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>B. Recurring Expenditures</b>     |               |        |        |        |        |        |        |        |
| <b>Personnel</b>                     |               |        |        |        |        |        |        |        |
| <b>Administration</b>                |               |        |        |        |        |        |        |        |
| Salary                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Benefits                             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total Administration</b>      | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Faculty</b>                       |               |        |        |        |        |        |        |        |
| Salary                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Benefits                             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total Faculty</b>             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Support Staff</b>                 |               |        |        |        |        |        |        |        |
| Salary                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Benefits                             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total Support Staff</b>       | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Graduate Assistants</b>           |               |        |        |        |        |        |        |        |
| Salary                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Benefits                             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Tuition and Fees* (See Below)        | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total Graduate Assistants</b> | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Operating</b>                     |               |        |        |        |        |        |        |        |
| Travel                               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Printing                             | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Equipment                            | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Other                                | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Sub-Total Operating</b>           | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>Total Recurring</b>               | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>TOTAL EXPENDITURES (A + B)</b>    | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |

**\*If tuition and fees for Graduate Assistants are included, please provide the following information.**

|                               |      |      |      |      |      |      |      |      |
|-------------------------------|------|------|------|------|------|------|------|------|
| Base Tuition and Fees Rate    | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Number of Graduate Assistants | -    | -    | -    | -    | -    | -    | -    | -    |

|  | Planning Year | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 |
|--|---------------|--------|--------|--------|--------|--------|--------|--------|
| <b>II. Revenue</b>                       |               |        |        |        |        |        |        |        |
| Tuition and Fees <sup>2</sup>            | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Institutional Reallocations <sup>3</sup> | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Federal Grants <sup>4</sup>              | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Private Grants or Gifts <sup>5</sup>     | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| Other <sup>6</sup>                       | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |
| <b>BALANCED BUDGET LINE</b>              | \$ -          | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   | \$ -   |

**Notes:**

(1) Provide the funding source(s) for the new or renovated space.

(2) In what year is tuition and fee revenue expected to be generated? Tuition and fees include maintenance fees, out-of-state tuition, and any applicable earmarked fees for the program. Explain any differential fees.

(3) Identify the source(s) of the institutional reallocations, and grant matching requirements if applicable.

(4) Provide the source(s) of the Federal Grant including the granting department and CFDA(Catalog of Federal Domestic Assistance) number.

(5) Provide the name of the organization(s) or individual(s) providing grant(s) or gift(s).

(6) Provide information regarding other sources of the funding.