

## EFFECTIVE

COMMUNICATION

#### How do YOU communicate?

- 1<sup>st</sup> step in effectively communicating: understanding how YOU communicate
  - Everyone communicates differently
  - There's no one right way to communicate
- Put yourself in the other person's shoes
  - "How will your teammate perceive this question?"
  - "Will this information be helpful understood?"
  - This requires a basic understanding of how your receiver communicates

## Understanding Yourself & Your Receiver

- Sender > Receiver
- Introvert vs. Extrovert
- Four Temperaments
  - Temperament: the combination of mental, physical, and emotional traits of a person: natural predisposition
  - Different from your personality
    - How you WANT to be perceived, not how you are naturally

#### 4 Temperaments Test

https://openpsychometrics.org/tests/O4TS/

## Sanguine (Sang-win)

- In a nutshell: Social butterfly
- Place in team setting: creative thinker
- Emotional needs: attention, acceptance "as is," affection, approval
- Best at: making initial contact with people, creating enthusiasm and excitement, encouraging and uplifting others, ensuring the group has fun
- Can be: Easily distracted and forgetful
- Presentation style: Humorous with a light touch
- Be aware: Can come on overly happy or "cute," not always taken seriously, can be frivolous with money
- Examples: Me, Penny (Big Bang Theory), Joy (Inside Out)

## Choleric (Col'ler-ick)

- In a nutshell: Risk-taker
- Place in team setting: Leadership role
- Emotional needs: Loyalty, sense of control, appreciation, accomplishment
- **Best at**: Motivating people into action, directing plans and productivity, providing quick and clear instructions, ensuring group sees the immediate gain
- Can be: Impulsive and intimidating
- Presentation style: Authoritative and convincing
- Be aware: Can be perceived as overpowering
- Examples: Tony Stark, Katniss Everdeen, Jim Kirk

## Phlegmatic (Fleg-matic)

- In a nutshell: Mediator
- Place in team setting: Supportive role
- Emotional needs: peace and quiet, feeling of worth, lack of stress, respect
- **Best at**: Ensuring group is relaxed and comfortable, working toward compromise in conflict, remains calm and functional among chaos, avoids overreacting in negative situation
- Can be: Undisciplined and indecisive
- Presentation style: Believable
- **Be aware**: Can be perceived as overly nonchalant, appears unenthusiastic and indifferent, not the best motivators
- Examples: Luna Lovegood, Raj (Big Bang Theory), Jim (The Office)

## Melancholic (Mel'an-colik)

- In a nutshell: Perfectionist
- Place in team setting: Details person
- Emotional needs: Sensitivity, support when down, space, silence
- Best at: Planning and explaining the details, keeping financial records straight, being sensitive to the needs of others, ensuring the group sees the long-range goal
- Can be: Easily distracted by detail and critical
- Presentation style: Accurate and sincere
- Be aware: Can be perceived as overly intellectual and removed, may make others feel less intelligent, can get lost in the details of a situation
- Examples: Hermione Granger, Spock (Star Trek)

#### So What's the Point?

- Help us identify our strengths and weaknesses
  - Direction for combatting natural weaknesses
  - Allows us to live in our strengths
  - Aides us in acquiring strengths outside of our natural temperament(s)
- Help us empathize with those around us
  - You can't change other people, but you can change the way you approach them
  - FYI Temperamental weaknesses often present themselves in times of stress, sleep deprivation, situations in which we feel uncomfortable, etc.
  - SO, when your melancholic roommate has stayed up all night working on their part of the business plan to hammer out EVERY tiny detail...

# NOW LET'S TALK ABOUT ACTUALLY COMMUNICATING

## Sharing Information

- Communication: the act or process of using words, sounds, signs, or behaviors to express or exchange information or to express your ideas, thoughts, feelings, etc., to someone else
- Everyone shares and processes information differently
  - Does not mean ineffective communicators

- Embrace complimentary differences
  - See things from different angles
  - Constructing better communications for different audiences

### Sending & Receiving Information

- When sending information, it must be well thought out when giving constructive criticism or opinions
- When receiving information, don't get feelings hurt
- We can be overly passionate
- Many times you NEED to hear criticisms
- Everyone has off-days, causing our temperament weaknesses to flare
- Lack of sleep and stress are common drivers
- Important to bring up issues early on before they become grudges, cause problems

### Information Organization - SBAR

- Information must be well organized to be effective
- SBAR bridges communication gaps
- Shared expectation between sender and receiver
  - Especially in life or death situations
  - Life or death of your team/business
- Adapted to business as a structure/format
  - Written and verbal
  - Improves communication with different people, backgrounds, temperaments

- Situation
- Background
- Assessment
- Recommendation

- Situation
  - Identify the problem and concern and provide a brief description of it
  - When communicating with people/teams who do not know you- identify yourself, then describe your concern

- Background
- Assessment
- Recommendation

Situation

- Background
  - Provides clear, relevant detail about the situation and the reason for the communication
  - Details surrounding the situation
- Assessment
- Recommendation

- Situation
- Background
- Assessment
  - Your professional conclusion
  - The evaluation or estimation of the nature, quality, or ability of someone or something
  - Judgement of the situation and background

Recommendation

- Situation
- Background
- Assessment
- Recommendation
  - Your ideas for solving the problem
  - Explicit statements: what is required, how urgent, what action needs to be taken
  - Helpful to ask the receiver if they agree or disagree, have any questions or concerns, repeat information

#### Final Comments

• Effective communication is vital to your success

Takes practice and commitment

• The more you practice, the easier it becomes

